

TCFD REPORT 2023

Task Force on Climate-related Financial Disclosures Report

About This Report

Companies confront new challenges and opportunities due to market changes, changes in laws and regulations, increased emphasis on social responsibility, and other factors resulting from climate change. The three companies (HD Hyundai XiteSolution, HD Hyundai Construction Equipment, HD Hyundai Infracore) in the HD Hyundai Construction Equipment Sector believe that identifying climate-related risks and opportunities, and disclosing their climate change response strategy transparently will support stakeholders' decision-making and contribute to the transition to a carbon neutral society.

HD Hyundai Construction Equipment Sector has published a second TCFD report to enhance the level of disclosure related to climate change and to express its commitment and efforts towards climate change response. This report is based on the TCFD Framework and includes targets and strategies to achieve Net Zero within the HD Hyundai Construction Equipment Sector.

The activities, events, and phenomena described in this report are based on predictive information about plans and financial performance at the time of the report's creation and are based on assumptions related to various future business environments. While the Sector has meticulously formulated plans and assumptions based on the analysis of external circumstances and internal strategy, it is essential to acknowledge the possibility of fluctuating outcomes resulting from changes in the surrounding environment. Additionally, this report incorporates potential risks, uncertainties, and other factors that may result in significant disparities between projected and actual results. These should be taken into consideration as a point of reference.

Reporting Scope HD Hyundai Construction Equipment Sector : Domestic and overseas worksites

Reporting Period The reporting covers performance from January 1, 2023, to December 31, 2023. It also includes contents from the first half of 2024 to show significant performance.

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CEO Message

Dear Customers and Stakeholders,

I would like to express my sincere gratitude for your continued interest and support of HD Hyundai Construction Equipment Sector.

HD Hyundai Construction Equipment Sector is continuously enhancing and implementing our mid-to-long-term climate response strategies to effectively address the increasingly stringent regulations and challenges of climate change, while maximizing our business capabilities. In November of last year, we became the first in the global construction equipment industry to join RE100 initiative. Our intermediary holding company, HD Hyundai XiteSolution, along with our subsidiaries, HD Hyundai Construction Equipment and HD Hyundai Infracore, collectively committed to achieve RE100 by 2040. This year, we have significantly increased the transparency of our Net Zero strategies and key climate-related metrics as publishing our second TCFD report.

Furthermore, the Sector has expanded the scope of our 2050 Net Zero goals to include additional worksites that were previously not disclosed. This reinforces our commitment to holding ourselves accountable for emissions during the operational phase. The Sector is also exploring various measures to achieve a low-carbon society transition, collaborating with our customers to reduce GHG emissions during the product use phase by 25% until 2040. To achieve this goal, we are restructuring the product portfolio to focus on electrification and fuel efficiency improvements. The Sector aims to increase the proportion of eco-friendly product sales to 92% until 2040 by accelerating new product and technology development including electrification, hydrogen, and fuel efficiency.

HD Hyundai Construction Equipment Sector has strengthened its governance framework for climate response through the ESG Committee under the Board of Directors and the ESG Management Committees of each company, clearly defining the roles and responsibilities of our internal members. Additionally, we have established processes to assess and manage climate-related risks, enabling us to understand the impact of climate change on our business and analyze potential financial impacts, thereby effectively managing both climate-related risks and opportunities.

HD Hyundai Construction Equipment Sector is committed to rising beyond being a national leader in the construction equipment industry to becoming a global top-tier company. We are dedicated to contributing to a sustainable future and a carbon-neutral society. We kindly ask for your continued advice and encouragement. Thank you.

CEO Young Cheul Cho

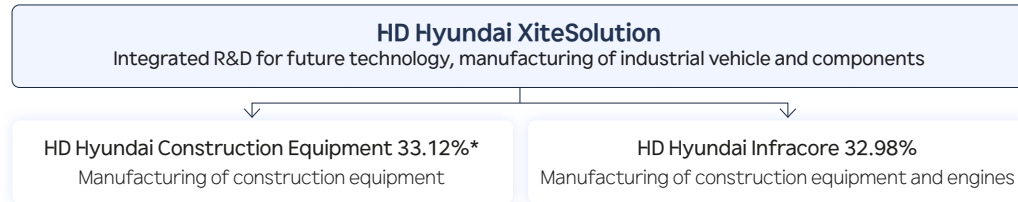
Dong Wook Lee

Our Business Profile

HD Hyundai Construction Equipment Sector

HD Hyundai Construction Equipment Sector consists of an intermediate holding company, HD Hyundai XiteSolution, and its subsidiaries, HD Hyundai Construction Equipment and HD Hyundai Infracore. HD Hyundai Construction Equipment Sector is building a diverse product portfolio that includes excavators, loaders, special equipment, and industrial vehicles. It also engages in the engine, parts, service, and solution businesses that support these products. HD Hyundai Construction Equipment and HD Hyundai Infracore are advancing as global comprehensive construction machinery specialists, strengthening their independent brands and supplying construction equipment, various parts, utility equipment, and other products required at industrial sites. HD Hyundai XiteSolution collaborates with HD Hyundai Construction Equipment and HD Hyundai Infracore in development, sales, procurement, overseas operations, and other areas to create synergies with the aim of becoming a global leader in the construction equipment industry.

Ownership Structure



(Unit: KRW million, consolidated basis)

Company	Sales	Operating Profit
HD Hyundai XiteSolution	8,748,217	724,209
HD Hyundai Infracore	3,824,967	257,228
HD Hyundai Construction Equipment	4,659,605	418,264

* Shareholding ratio changed to 34.62% as of April 30, 2024, due to the retirement of HD Hyundai Construction Equipment's treasury stock

HD Hyundai MISSION & VISION

We pioneer the future through leading innovations and relentless challenges

Realizing the infinite potential of the ocean



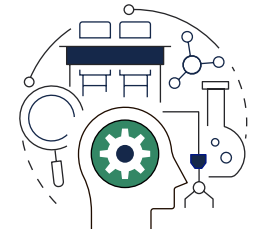
We lead the marine mobility and eco-friendly energy industries based on electrification, automation technologies, and digital platforms, pioneering new opportunities at sea.

Implementing a sustainable future energy ecosystem



We lead the global transition to decarbonization through developing next-generation clean energy technologies, expanding value chain capabilities of future key energy sources such as hydrogen, and innovating advanced composite material technologies.

Providing industry solutions that transcend time and space



We significantly expand the scope of industrial solutions by integrating artificial intelligence and robotics technologies, contributing to the safety and efficiency of industries.

Our Business Profile

HD Hyundai XiteSolution

Total Solution Provider

We aim to provide comprehensive solutions for construction, industry, and sites.

HD Hyundai XiteSolution, established in February 2021, is the intermediate holding company of HD Hyundai Construction Equipment Sector, with HD Hyundai Construction Equipment and HD Hyundai Infracore as its subsidiaries. In March 2023, the company changed its name from Hyundai Genuine to HD Hyundai XiteSolution.

HD Hyundai XiteSolution leads the development of advanced technologies in the construction equipment sector, including electrification, automation, and construction site solutions, etc. It also oversees sustainable procurement and sales to create synergies within the HD Hyundai Construction Equipment Sector. Additionally, the company manufactures and sells industrial vehicles such as forklifts and skid loaders, as well as construction equipment components like MCVs and transmissions, fulfilling its role as a business holding company.

CEO	Young Cheul Cho, Dong Wook Lee
Year of establishment	2021
Address	13F, 477 Bundangsuseo-ro, Bundang-gu, Seongnam-si, Gyeonggi-do, Republic of Korea
Business	Manufacturing other machinery and equipment
Production capacity	Manufacturing over 24,000 units of industrial vehicles annually and components
Number of employees	1,139

* Based on 2023 Consolidated ESG Report

HD Hyundai Construction Equipment

Building a Comfortable Tomorrow

We are the foundation of a more comfortable tomorrow for everyone.

HD Hyundai Construction Equipment is a comprehensive construction equipment company that produces a wide range of construction equipment, including excavators, wheel loaders, backhoe loaders, and skid loaders, etc. It started as the mid-sized machinery division of HD Hyundai Heavy Industries in 1985. On April 1, 2017, it was established as a separate entity through spin-off from the Hyundai Heavy Industries

With the goal of producing world-class construction equipment, HD Hyundai Construction Equipment focuses on advancement of product by prioritizing driver-centered convenience in models such as excavators, wheel loaders, etc. Additionally, it is accelerating efforts in the development of future eco-friendly energy solutions, including electric excavators, hydrogen excavators, etc.

CEO	Cheol Gon Choi
Year of establishment	1985
Address	11F, 477 Bundangsuseo-ro, Bundang-gu, Seongnam-si, Gyeonggi-do, Republic of Korea
Business	Manufacturing equipments for construction and mining industries
Production capacity	Over 40,000 units of construction equipment annually
Number of employees	3,940

* Based on HD Hyundai Construction Equipment 2023 Integrated Report

HD Hyundai Infracore

Powered by Innovation

We create infinite business opportunities based on ceaseless innovation.

HD Hyundai Infracore, established in 1937, has continuously grown to become Korea's leading construction equipment company, producing construction equipment, engines, various attachments, and utility equipment, etc. In 2021, it was incorporated into HD Hyundai Construction Equipment Sector, and it was renamed HD Hyundai Infracore in 2023.

The construction equipment business of HD Hyundai Infracore possesses a comprehensive line-up encompassing excavators, wheel loaders, articulated dump trucks, and other equipment and operates within a global network for production, sales, and distribution. The engine division provides a total solution with a full line-up of high quality and specification engines, which comply with increasingly stringent environmental regulations.

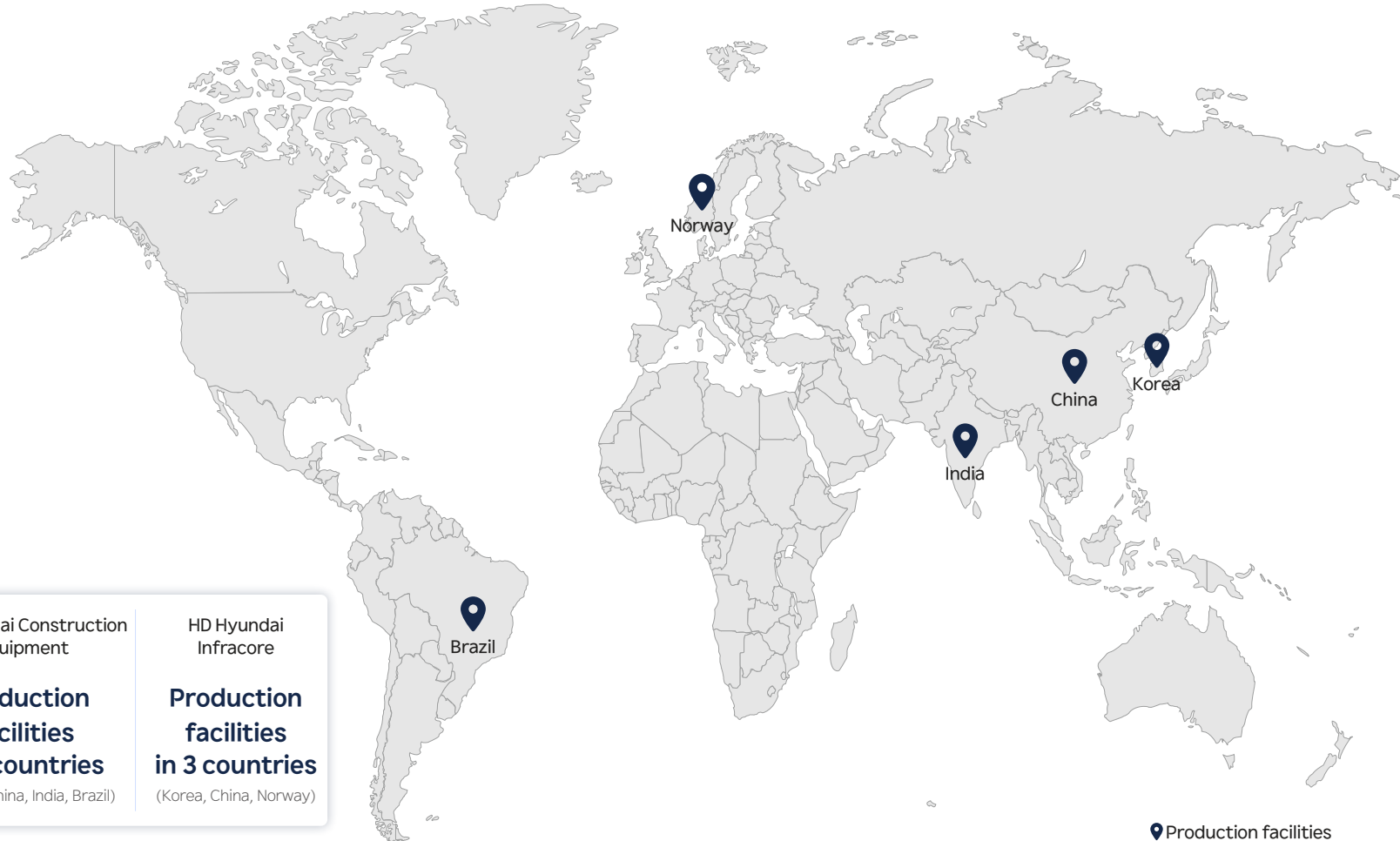
CEO	Young Cheul Cho, Seung Hyun Oh
Year of establishment	1937
Address	489 Injung-ro, Dong-gu, Incheon, Republic of Korea
Business	Manufacturing and sales of construction equipment and engines
Production capacity	Over 30,000 units of construction equipment, and 150,000 units of engines annually
Number of employees	4,606

* Based on HD Hyundai Infracore 2023 Integrated Report

Our Business Profile

Global Network

The HD Hyundai Construction Equipment Sector is growing as a global leading company based on continuous technological innovation and network expansion. The Sector has established a global dealer network in over 140 countries and has been recognized for its excellence in the global market. It achieves this by supplying high-quality products through production facilities in China, Norway, India, and Brazil. In addition to domestic production, the Sector is strengthening its global flexible production¹⁾ hubs and maximizing global production efficiency by standardizing manufacturing technologies and operational systems for each facility. The global production and network strategy to respond to changes in the construction equipment market will continue in the future.



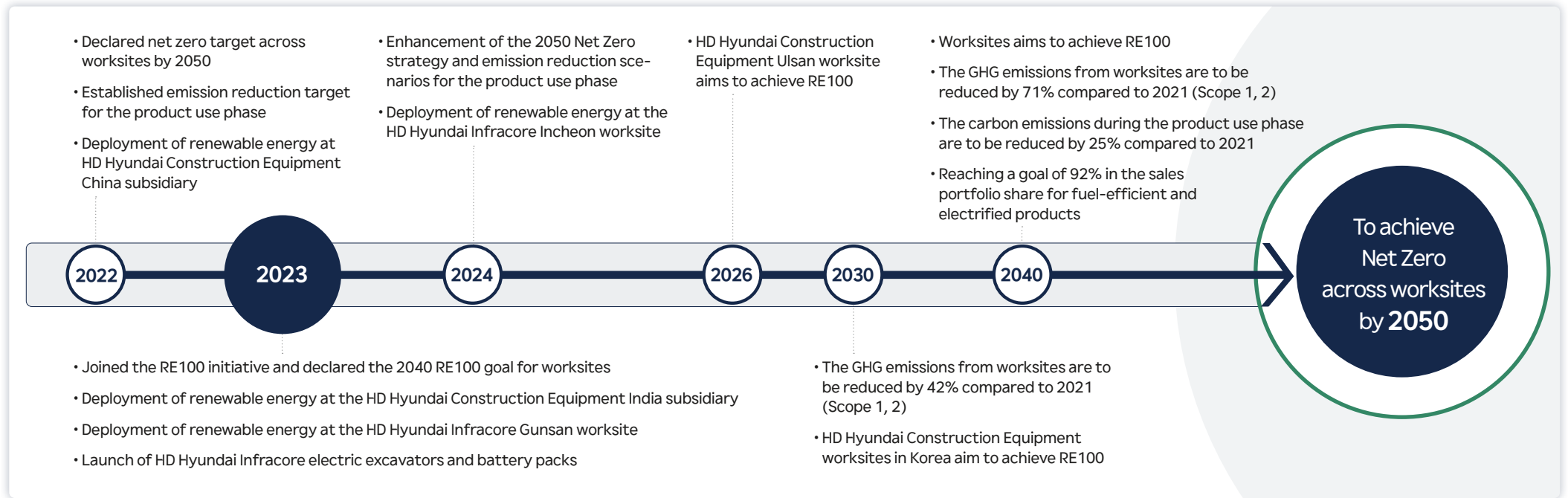
Overall production capacity	HD Hyundai XiteSolution	HD Hyundai Construction Equipment	HD Hyundai Infracore
94 thousand units annually	Production facilities in 2 countries (Korea, China)	Production facilities in 4 countries (Korea, China, India, Brazil)	Production facilities in 3 countries (Korea, China, Norway)

1) Flexible production: The concept of producing products in overseas factories with the same appearance, performance, and quality as those produced at the headquarters.

Our Journey Towards Climate Action

Climate Action of The HD Hyundai Construction Equipment Sector

HD Hyundai Construction Equipment Sector has declared a target of achieving Net Zero across worksites by 2050 and has actively participated in the global climate change response by publishing the first TCFD report in the domestic construction equipment industry. In 2024, the Sector has made various efforts to transform to a global lower carbon society, including advancing strategies for Net Zero in worksites, reducing emissions from product use phase, and expanding the range of Scope 3 disclosures. To achieve Net Zero across worksites by 2050 and reduce emissions by 25% in the product use phase by 2040, the Sector is implementing several measures including transition to renewable energy and expanding the fuel-efficient and electrified product portfolio, etc. HD Hyundai Construction Equipment Sector will refine its management systems and goals for climate-related risks and opportunities, while also enhancing communication with both internal and external stakeholders.



Governance & Climate-related Risk Management

In order to effectively manage climate-related risks and opportunities and to lead the transition to a carbon neutral society, the HD Hyundai Construction Equipment Sector has established and operates a systematic governance system. HD Hyundai Construction Equipment Sector clearly defines roles and responsibilities for executives and employees to ensure practical efforts in responding to climate change. Furthermore, the HD Hyundai Construction Equipment Sector implements a climate-related risk management system to comprehensively address and mitigate the negative impacts of climate change throughout the entire company. Through the system, potential risks are identified, and preemptive responses are taken.

Governance

Oversight of the Board of Directors

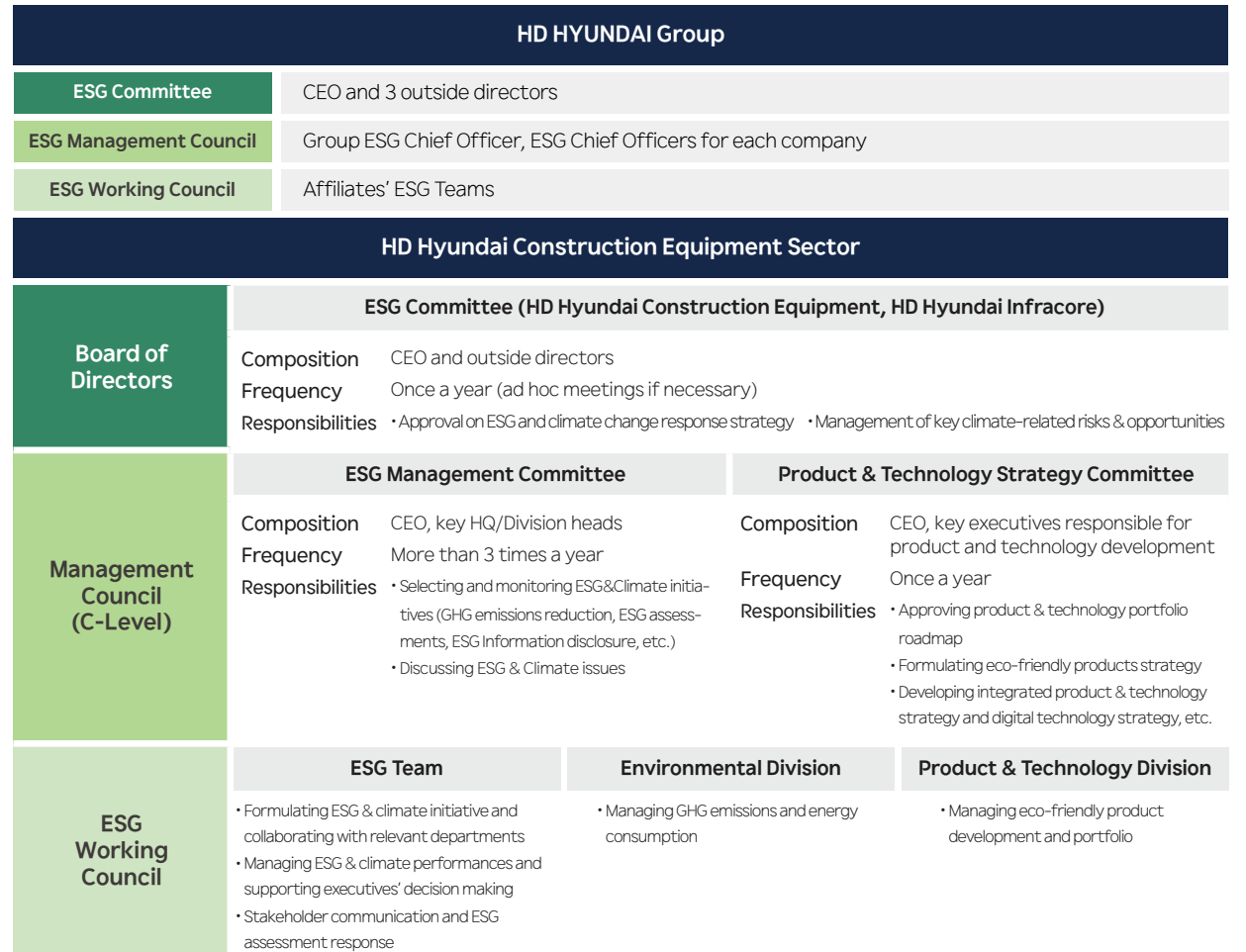
The Board of Directors of HD Hyundai fulfills its role and responsibility as the highest decision-making body by deliberating on key issues and making resolutions, thereby laying the foundation for the establishment and expansion of a sustainable business model.

HD Hyundai Construction Equipment Sector has established and operates the ESG Committee under the Board of Directors to oversee major climate-related risks and opportunities. The ESG Committee is responsible for approving the Sector's climate change response strategy.

Both HD Hyundai Construction Equipment and HD Hyundai Infracore hold one regular annual meeting as a principle, with ad hoc meetings convened when necessary, to receive reports on ESG-related issues including climate change. They review agenda items, discuss issues and policies, and make a final decision on the matters deliberated. HD Hyundai XiteSolution oversees the ESG Committees of each company, the Product & Technology Strategy Committee, and reports key climate-related matters to the HD Hyundai Group ESG Committee.

Through a robust governance system led by the Board of Directors, the HD Hyundai Construction Equipment Sector aims to expand its role and responsibilities for sustainable growth.

Climate-related Governance Structure



Governance

Roles and Responsibilities of Management

HD Hyundai Construction Equipment Sector operates an ESG Management Committee, with the CEO serving as the chairman. Key executives of the Sector participate in the ESG Management Committee by selecting and executing strategic climate-related initiatives such as Net Zero and RE100. The outcomes of the activities of the ESG Management Committee's activities are periodically reported to the CEO of HD Hyundai XiteSolution.

Furthermore, the Product Strategy Committee and the Technology Strategy Committee meetings are held once a year respectively, to make decisions regarding eco-friendly product/technology development strategy. HD Hyundai XiteSolution proactively develops new and future technologies related to HD Hyundai Construction Equipment and HD Hyundai Infracore. Key discussion topics are being reported to the Board of Directors of each company.

HD Hyundai Construction Equipment Sector sets the performance evaluation of the CEO and related executives, as well as the key performance indicators related to the climate change response strategy, at 5~10%. Key performance indicators are established to evaluate performances related to major roles and responsibilities, such as energy consumption, GHG emissions, revenue from eco-friendly products, and the technology development of eco-friendly products.

Roles and Responsibilities of ESG WorkingGroup

HD Hyundai Construction Equipment Sector, through its ESG team, collaborates across worksites to manage climate-related issues. In the Environmental Division, it carries out tasks such as renewable energy transition and energy consumption monitoring, etc. In the Product & Technology Division, market trends for eco-friendly products are forecasted, and product sales plans are adjusted considering market changes and technological developments. The performances and related issues of the ESG Working Council are reported to the ESG Management Committee.

Key Agenda of ESG Committee

Company	Time	Agenda
HD Hyundai Construction Equipment	2023. 1Q	Reporting on the Materiality Assessment for ESG
	2023. 3Q	Reporting on ESG Management Committee results and second-half plans Approval of Publication of Integrated ESG Report
	2023. 4Q	Reporting on 2023 ESG performances Approval of 2024 ESG execution plan
	2024. 1Q	Reporting on the Materiality Assessment for ESG
HD Hyundai Infracore	2023. 1Q	Approval of reporting 2023 ESG execution plan Approval of Environmental Management Policy
	2023. 4Q	Reporting on 2023 ESG performances
	2024. 1Q	Approval of reporting 2024 ESG execution plan Reporting result review of the ESG Materiality Assessment

Key Agenda of ESG Management Committee in the HD Hyundai Construction Equipment Sector

Category	Agenda
Net Zero in worksites	Identification and expansion of GHG reduction initiatives at worksites
	Review of RE100 implementation status and introduction of renewable energy (PPA contracts, introduction of on-site solar power, etc.)
Product use phase emission reduction	Lower carbon and alternative fuel products
	Development of products and technologies related to electrification
	Development of future power equipment
	Management of eco-friendly sales and investment costs

Climate-related Risk Management

Climate-related Risk Management System

HD Hyundai Construction Equipment Sector has established a process to evaluate and manage climate-related risks, which is integrated across the Sector’s business risk management system. Through the process, key climate-related risks that could impact business and operations are identified, and scenario analysis is used to assess potential financial impacts and to develop response strategies. These strategies are implemented in collaboration with relevant departments, and continuous performance monitoring is conducted to develop improvement measures. Key climate-related risks are reported to the Executives and the Board of Directors and are reflected in the execution plans for the following years.

Climate-related Risk Management Process



1 Risk Identification and Establishment of Response Strategy

HD Hyundai Construction Equipment Sector considers various factors such as likelihood of occurrence, impact, etc., to identify key climate-related risks. Potential financial impacts are also assessed based on climate scenarios such as IPCC, IEA, NGFS, etc. Strategies related to climate change response and eco-friendly products and technologies for addressing climate-related risks are reported to the Executives. These strategies are then pursued with final approval from the Board of Directors.



2 Risk Management and Derivation of Detailed Implementation Task

Key climate-related risks are prioritized based on the assessed impact during ‘① Risk Identification and Establishment of Response Strategy’ stage, and suitable response tasks are reviewed. HD Hyundai Construction Equipment Sector appoints responsible executives and employees for each department, assigning risk response tasks accordingly. These tasks are then reflected in key performance indicators.



3 Performance Monitoring and Implementation Review

HD Hyundai Construction Equipment Sector is monitoring performance and checking indicators to ensure that key climate-related risk response strategies and detailed tasks are being appropriately implemented according to the plan. Analysis of response strategies for key climate-related risks, tracking of detailed tasks, and monitoring performance help highlight areas for improvement and guide to the development of implementation tasks.



4 Reporting and Update

The progress and performance monitoring results, along with improvement measures, are reported to the Executives and the Board of Directors at least once a year. HD Hyundai Construction Equipment Sector evaluates the impact of potential risks beyond those previously identified climate-related risks. The impact of these risks is evaluated and incorporated into the current risk response plans.

Climate-related Risks & Opportunities

HD Hyundai Construction Equipment Sector is facing various environmental changes, including physical damage caused by extreme weather events and demands from external stakeholders to address climate change. Thus, the HD Hyundai Construction Equipment Sector is identifying climate-related risks and opportunities that could potentially impact its business and operational strategies through the implementation of climate scenario analysis.

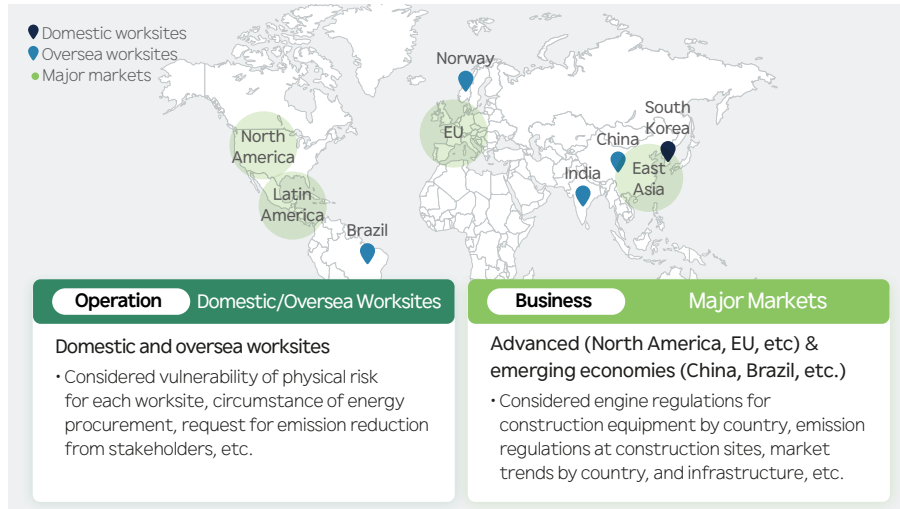
Based on the analysis results, the Sector plans to establish and continually manage strategies that minimize the negative impacts of climate-related risks and maximize the positive impact of climate opportunities.

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Climate-related Risks & Opportunities Assessment Overview

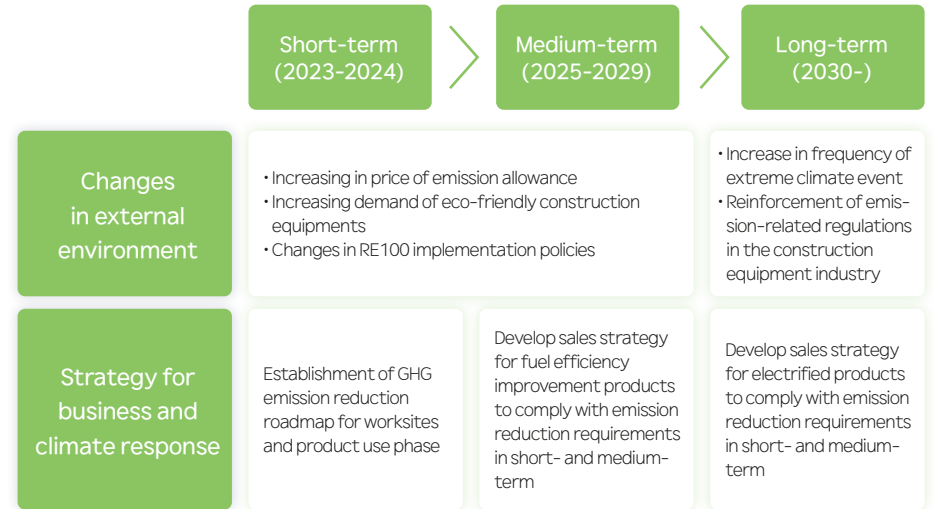
Strengthened climate change regulations and policies, along with changes in the construction equipment market dynamics, pose significant risks and opportunities for the HD Hyundai Construction Equipment Sector. To proactively address these risks and opportunities, an assessment regarding the climate change impact was conducted. To this end, the Sector has analyzed anticipated climate changes in the construction equipment industry from both operational and business viewpoints, and has reviewed various response strategies from short, medium, and long-term perspectives. Key issues include the increased demand for low-carbon products and services, emission regulations, and country-specific climate related policies. For instance, the growing demand for eco-friendly products presents an opportunity for revenue growth, while failure to meet stakeholders' requirements and demands could pose a risk.

Scope of Assessment



HD Hyundai Construction Equipment Sector analyzed risks and opportunities while considering the geographical, social, and economic characteristics of each region for domestic and overseas worksites. Additionally, the Sector conducted climate change policy and market condition analysis for major markets to comprehensively assess the impact from operational and business perspectives.

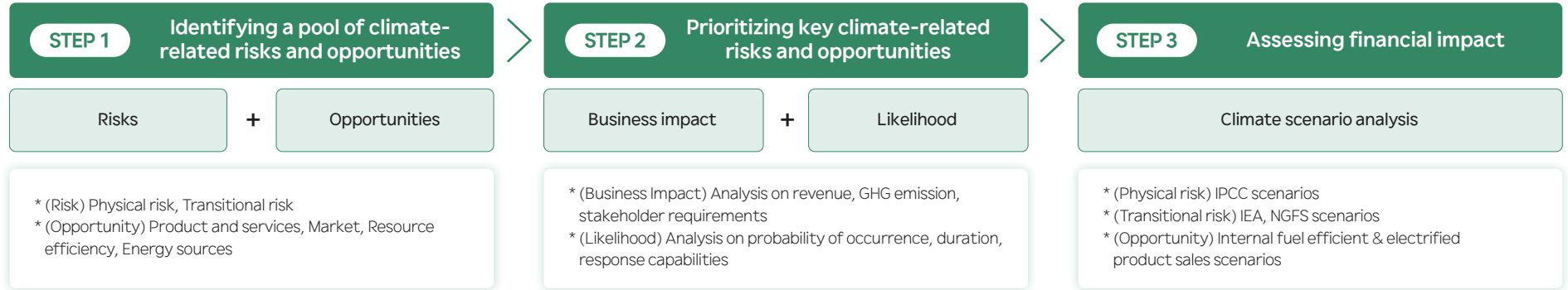
Assessment Timeline



The Sector established short-term, medium-term, and long-term milestones based on the implementation timelines of its business strategy and GHG reduction roadmap. The Sector analyzed climate change issues by reflecting expected external environmental changes for each set period. Based on these results, efforts are focused on minimizing risks and maximizing opportunities by enhancing the climate change response strategy.

Climate-related Risks & Opportunities Assessment Methodology

Assessment Process



In order to identify a pool of climate-related risks and opportunities that may impact the HD Hyundai Construction Equipment Sector, the Sector conducted a thorough review of market trends and the status of climate change responses in comparable industries. Specifically, the Sector examined domestic and international climate change policies, regulations, as well as the climate change response status in the construction equipment and automobile industries. As a result, the Sector identified 36 risks and opportunities. Considering its business model, strategy, and industry characteristics, the Sector ultimately derived 19 factors for the next comprehensive assessment.

The Sector completed a comprehensive assessment to determine the potentially significant impacts, taking into account both the business impact and the likelihood of all 19 identified risks and opportunities. The business impact assessment considered not only the revenue impact but also GHG emissions and stakeholder requirements. Likelihood assessment encompassed the probability of occurrence, duration after occurrence, and response capability of the Sector¹⁾. Thus, a total of nine risks and opportunities that require a full response and attention were identified.

The Sector conducted a financial impact assessment on the climate-related risks and opportunities that it should focus on in the medium to long term. Physical risks and transition risks were evaluated based on internal sales scenarios and climate scenarios provided by global institutions such as IPCC, IEA, and NGFS²⁾. Opportunities were analyzed based on the IPCC scenarios and internal fuel-efficient and electrified product sales scenarios. Based on the analysis, the Sector aims to proactively respond and adapt to climate change, as it will have a medium to long-term impact on the business.

1) Utilized Jupiter Intelligence for assessing the financial impact of physical risks
 2) IPCC (Intergovernmental Panel on Climate Change, IEA (International Energy Agency), NGFS (Network for Greening the Financial System)

Climate-related Risks & Opportunities Assessment Methodology

Climate Scenario Analysis

HD Hyundai Construction Equipment Sector conducted a climate scenario analysis to understand the impact of climate change on the business and its potential financial implications. By utilizing scenarios provided by the IPCC, IEA, and NGFS, the Sector analyzed financial impacts. The Sector made efforts to ensure the reliability of the analysis by considering various scenarios, ranging from gradual climate mitigation to worsening climate crises caused by unrestrained development. To enhance the accuracy, special emphasis was placed on applying appropriate scenarios for different types of climate-related risks and opportunities. Specifically, the Sector utilized IPCC scenarios (SSP scenario) for physical risks, IEA and NGFS climate scenarios along with internally developed scenarios for transition risks. The Sector utilized internally developed sales scenarios based on IPCC scenarios (RCP scenario) for climate-related opportunities. HD Hyundai Construction Equipment Sector plans to continuously improve its results by applying scenarios that are most suitable, taking into account the changing global responses to climate change.

IPCC Scenarios Physical risk analysis

Presents RCP scenarios that consider radiative forcing based on CO₂ concentration and SSP scenarios based on global climate change adaptation and mitigation efforts.

Purpose of Selection
Selected the SSP scenario that reflects actual GHG reduction efforts by countries and the degrees of social and economic changes

Scenario	Assumption	Average Temperature Rise (2100)
SSP 1-2.6	Assume the development of clean technology to minimize fossil fuel use and promote sustainable economic growth	+1.8°C
SSP 2-4.5	Assume mitigation of climate change and moderate social and economic development	+2.7°C
SSP 5-8.5	Assume rapid industrial growth with significant fossil fuel usage	+4.4°C

IEA Scenarios Transition risk/opportunity analysis

Presents total of three scenarios including future price trends of energy sources based on climate policy directions and the application of clean technologies

Purpose of Selection
Selected all three scenarios to incorporate annual energy price estimation data presented in the IEA's World Energy Outlook

Scenario	Assumption	Carbon price (2050, /tCO ₂)
NZE	Assume fossil fuel replacement by 2030, Net Zero expected by 2050 (+1.4°C)	\$250
APS	Despite the targets announced by governments, expect to achieve a 40% GHG reduction by 2050 (+1.7°C)	\$200
STEPS	Assume the maintenance of the current policy direction and plans that are already underway (+2.4°C)	\$89

NGFS Scenarios Transition risk/opportunity analysis

Presents four low-carbon transition pathways and eight scenarios based on the intensity and timeline of climate policies. Also, three assessment models that consider carbon reduction levels and technology advancements

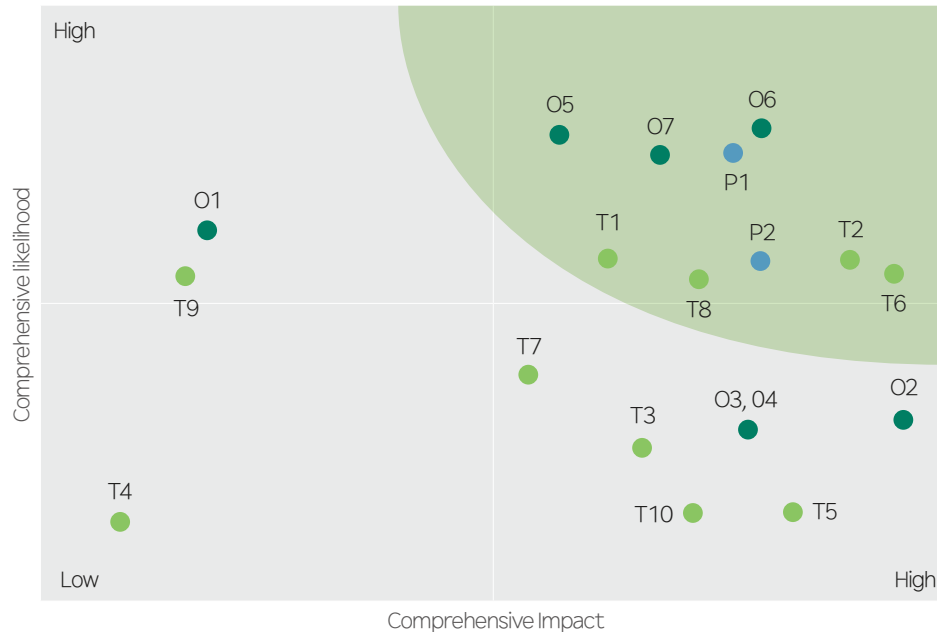
Purpose of Selection
Selected three distinct scenarios from each transition pathway to apply electricity price trends provided by the GCAM 6.0 model

Scenario	Assumption	Electricity price (2050, /MWh)
NZE 2050	Assume achievement of net zero by 2050 (+1.4°C)	\$165
Delayed Transition	Assume the continuation of current policies until 2030 and strong measure will be implemented to achieve net zero (+1.6°C)	\$160
NDC	Assume the implementation of each country's efforts to address climate change to achieve their respective goals (+ 2.6°C)	\$136

Climate-related Risks & Opportunities Assessment Result

Key Result from Assessment

Based on a comprehensive impact and likelihood assessment, the Sector identified a total of 12 major risks and 7 opportunities with potential impacts on the HD Hyundai Construction Equipment Sector. For physical risks, wind, flood, heat, and drought are expected to affect operations at worksites including overseas production facilities. Among transition risks, the strengthening of the Korean Emission Trading System (K-ETS) and delays in the renewable energy transition are predicted to impact the Sector in the medium to long-term. Opportunities include increased demand from customers and markets for lower carbon products, which is expected to contribute to revenue growth. The sector is striving to mitigate operational risks posed by climate change while enhancing its business capabilities.



Area	Definition	
Physical Risk	Acute	P1 Damage to asset values and worksites caused by acute weather events such as wind, flood, etc.
	Chronic	P2 Damage to asset values and worksites may occur as a result of chronic weather patterns such as heat, drought, etc.
Transitional Risk	Technology	T1 Increase of competitive weakness due to widening gap in eco-friendly (electrification) technology compared to competitors
		T2 Decrease in market share of conventional engine products due to replacement with lower carbon engines
	Market	T3 Stagnation in demand for electrified products due to different market conditions such as government incentives, infrastructures, etc
		T4 Production disruption due to unstable electricity supply at overseas worksites
		T5 Increased market uncertainty due to the market size of eco-friendly products, speed of innovation, and industry standards
		T6 Increase in electricity costs in medium to long-term caused by delays in renewable energy transition
	Policy and legal	T7 Increased uncertainty in achieving RE100 by 2040 due to volatility in domestic RE100 policies
		T8 Reinforcement of the domestic emission trading scheme and increase in allowance price
		T9 Reinforcement of mandatory GHG emissions reporting regulations
	Reputation	T10 Increased negative reputation due to failure on lower carbon transition such as Net Zero, RE100, etc.
Opportunity	Market	O1 Expansion of eco-friendly construction equipment market due to strengthened regulations on air pollutants (NOx, PM)
		O2 Expansion of supportive policies such as investments and incentives while the government drives the lower carbon social/economic transition at the national level
	Resource efficiency	O3 Improvement of energy efficiency in the production process at worksites
		O4 Improvement of energy efficiency in worksites
	Product and services	O5 Increased demand for construction equipment with technologies of fuel efficiency improvement applied for medium to long-term emission reduction
		O6 Increased demand for construction equipment with electrified technology applied for long-term emission reduction
		O7 Increased demand for ICT (automation) construction equipment due to the rise in disaster recovery sites

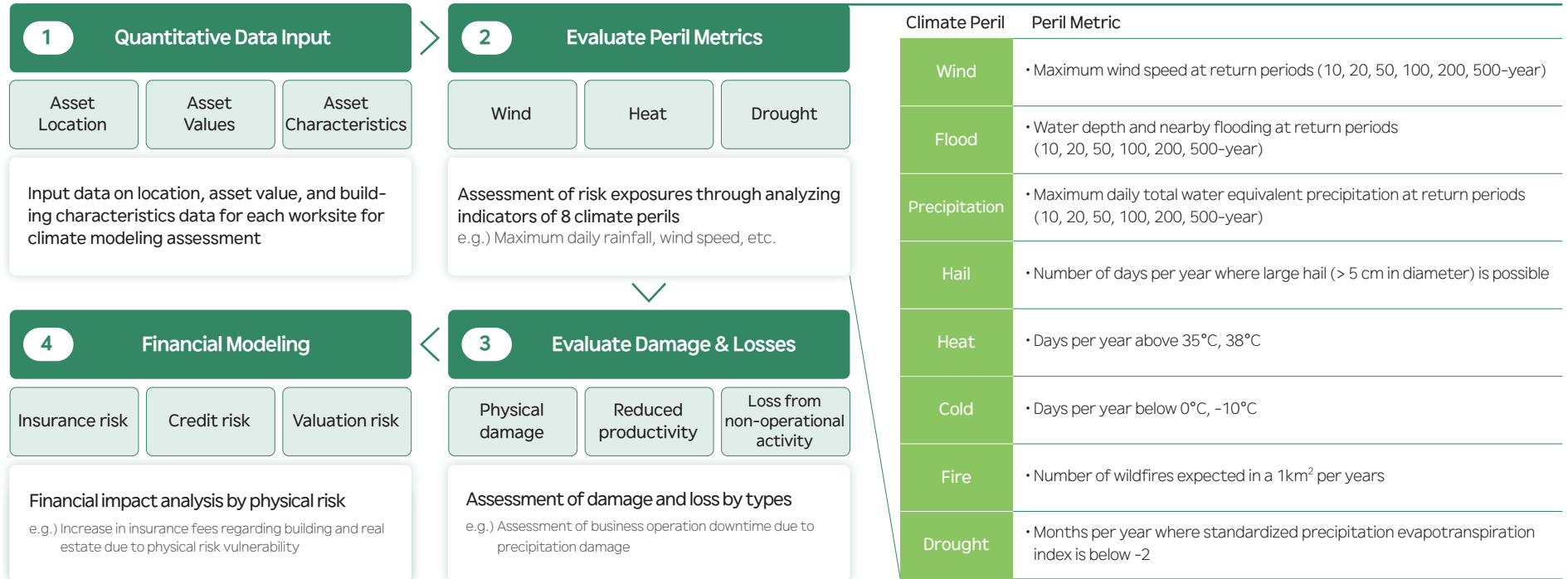
* HD Hyundai Construction Equipment Sector defined eco-friendly products as those incorporating clean technologies (power conversion, fuel efficiency, etc.) to meet the regulations.

Climate-related Risks & Opportunities Assessment Result

Result of Physical Risks Assessment (1/3)

HD Hyundai Construction Equipment Sector utilized Jupiter Intelligence to assess the impact of physical risks such as floods, drought, and heat on key business locations due to climate change. The tool quantitatively evaluated the physical risk exposure and financial impact of eight types of perils (wind, flood, precipitation, hail, heat, cold, fire, drought) on worksites using future weather prediction models based on the IPCC's SSP scenarios for climate change. Specifically, 15 domestic worksites of the HD Hyundai Construction Equipment Sector, including the headquarters, as well as 7 production facilities in 4 countries overseas, were assessed. The physical risks in the areas where the facilities are located were comprehensively considered.

Process of Physical Risk Analysis Using Jupiter Intelligence



Climate-related Risks & Opportunities Assessment Result

Result of Physical Risks Assessment (2/3)

HD Hyundai Construction Equipment Sector conducted a physical risk assessment to accurately understand the impact of climate change on the Sector and to prepare in advance for potential damages. By conducting the assessment, the Sector clearly identified factors that could lead to physical risks at each worksite and reliably assessed changes in these risks over time. Specifically, the exposure of each worksite to 8 types of perils was assessed from 2020 to 2100 according to the IPCC's SSP5-8.5 scenario.

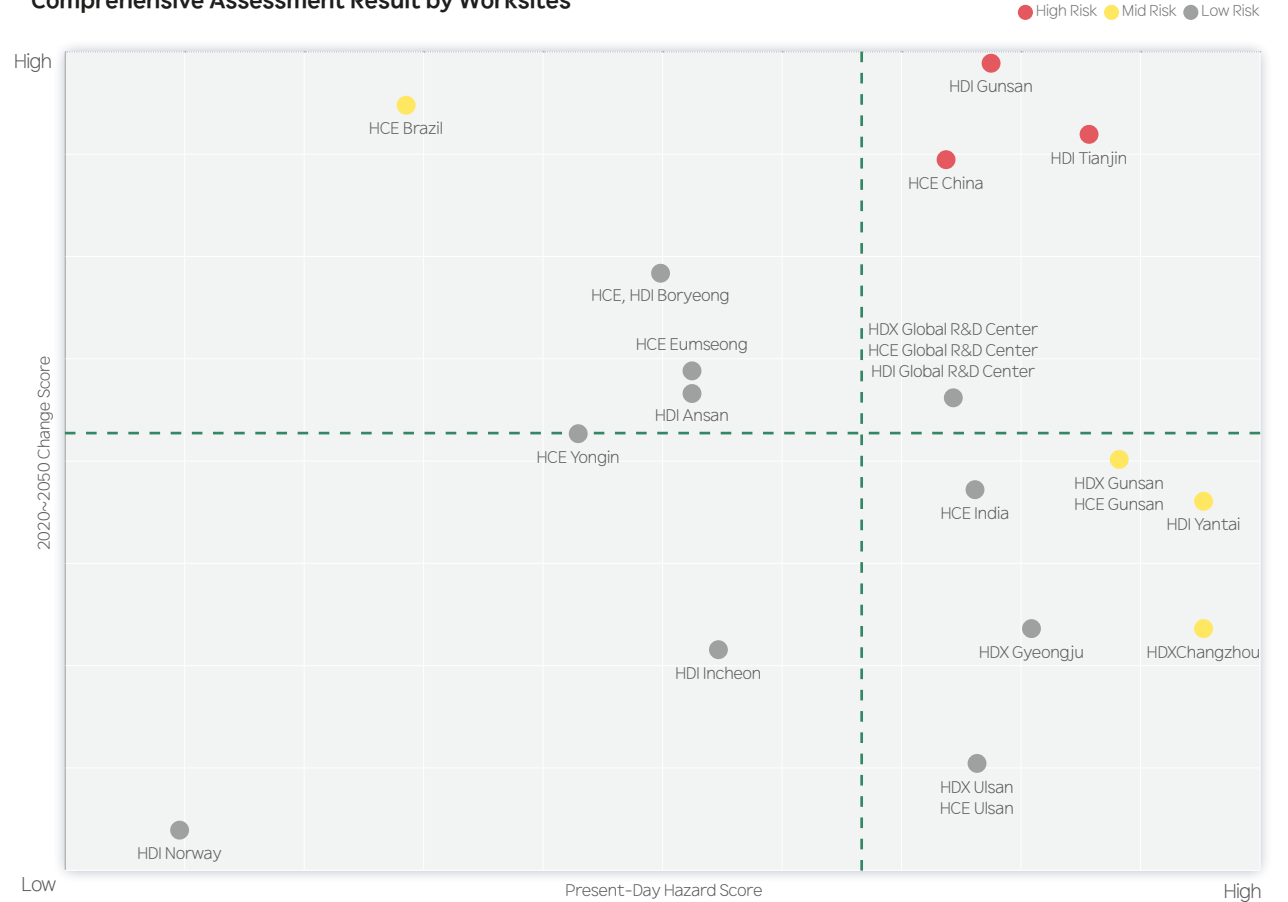
As a result, four sites (HCE Gunsan, HDI Yantai, HDX Gunsan, and HDX Changzhou) have been identified as requiring high-risk management currently and have been classified in the Mid Risk group, while one site (HCE Brazil) is expected to experience an increase in future risk and is also classified in the Mid Risk group.

Worksites classified in the High-Risk group, which currently have high risk and are expected to experience increased future risk, include three worksites: HDI Gunsan, HDI Tianjin, and HCE Jianguo.

As a result of the comprehensive evaluation and prioritization, a total of eight worksites requiring detailed assessment and essential management have been identified. These worksites have a high likelihood of risk occurrence in the future, so proactive management measures, including medium to long-term strategies, are intended to be established.

* HDX: HD Hyundai XiteSolution, HCE: HD Hyundai Construction Equipment, HDI: HD Hyundai Infracore

Comprehensive Assessment Result by Worksites



* Source: Jupiter Intelligence

Climate-related Risks & Opportunities Assessment Result

Result of Physical Risks Assessment (3/3)

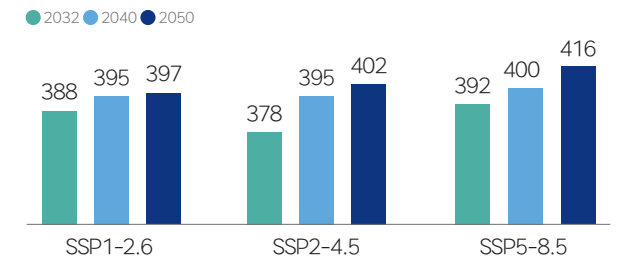
Assuming the worst-case scenario (SSP5-8.5) where global temperatures rise by 4.4°C compared to pre-industrial levels by 2100, a detailed analysis of the risk exposure revealed that all 8 high-priority worksites are highly impacted by acute physical risks such as wind and flood, as well as chronic physical risks such as heat and drought. Physical risk occurrences could lead to site facilities and infrastructure damage, resulting in additional financial losses due to operational disruptions during the restoration period. Based on the evaluation results of risk factors for the 8 worksites in the HD Hyundai Construction Equipment Sector, the average annual potential losses due to wind, flood, heat, and drought were assessed under the SSP5-8.5, SSP2-4.5, and SSP1-2.6 scenarios. The Sector is proactively developing response measures to prepare for potential damages considering climate change in the regions where worksites are located.

Assessment Result for Highly Impacted Worksites

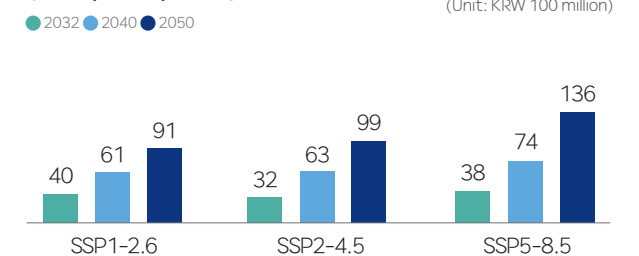
Company	Worksite	Physical Risks							
		Wind	Flood	Precipitation	Heat	Drought	Fire	Cold	Hail
HD Hyundai XiteSolution	Gunsan*	High	Medium	Very Low	Very Low	High	Very Low	Low	-
	China	High	Medium	Very Low	Very Low	High	Very Low	Low	-
HD Hyundai Construction Equipment	Gunsan*	High	Medium	Very Low	Very Low	High	Very Low	Low	-
	China	High	Medium	Very Low	Very Low	High	Very Low	Low	-
	Brazil	Medium	-	High	Medium	Very Low	Medium	Very Low	-
HD Hyundai Infracore	Gunsan*	High	High	Very Low	Very Low	High	Very Low	Low	-
	Tianjin	Very Low	High	High	Very Low	High	Very Low	Low	-
	Yantai	High	High	Medium	Very Low	High	Very Low	Low	-

* The impact of flooding is assessed differently for each worksite, as the HD Hyundai Infracore Gunsan site is located near the coast, while the HD Hyundai XiteSolution and Hyundai Construction Equipment Gunsan site are relatively distant from the coast.

Financial Impact of Acute Risk (wind, flood, etc.) (2032, 2040, 2050)



Financial Impact of Chronic Risk (heat, drought, etc.) (2032, 2040, 2050)



Climate-related Risks & Opportunities Assessment Result

Result of Transition Risks Assessment

Policy/legal Reinforcement of the domestic emission trading scheme and increase in allowance price

Impact

Under the Korean Emission Trading System, HD Hyundai Infracore is designated as a regulated entity, while HD Hyundai Construction Equipment reports annual GHG emissions and energy usage to the government under the GHG Energy Target Management System (TMS). With the gradual reduction of free allocations, emission allowance prices are expected to rise, which could cause a risk to the HD Hyundai Construction Equipment Sector

Market Increase in electricity costs in medium to long-term caused by delays in renewable energy transition

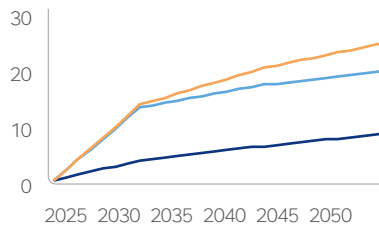
As of 2023, emissions from electricity usage account for 70% of the Sector's Scope 1 and 2 emissions. Therefore, it is crucial to secure renewable energy sources to achieve Net Zero. Anticipated changes in the energy mix suggest that electricity prices may rise in various countries in the future. Any delay in transitioning to renewable energy could lead to higher medium- to long-term electricity procurement costs.

Logic

The financial assessment was based on the expected emissions allowance, free allocation ratio, excess emission allowance purchases, and emission allowance prices, according to the IEA's scenario.

IEA Carbon Price Scenario
(South Korea, unit: USD/tCO₂e)

- Steps: Maintaining current emission levels (2.4°C)
- APS: 40% reduction in emissions by 2050 (1.7°C)
- NZE: Net Zero by 2050 (1.4°C)



The financial assessment was based on the expected electricity usage and price using the scenarios provided by NGFS

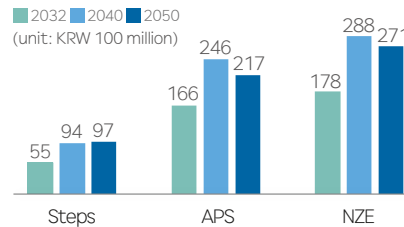
- NDC: Achieving Nationally Determined Contributions (2.6°C)
- Delayed Transition: Implementation of strong policies after 2030 (1.6°C)
- NZE2050: Net Zero by 2050 (1.4°C)

NGFS Electricity Price Scenario (Unit: USD/MWh)

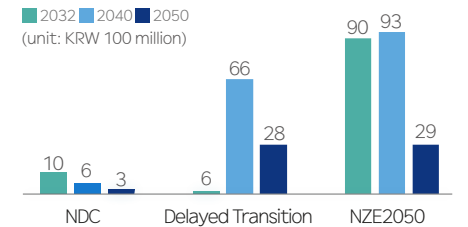
Country	Scenario	2030	2040	2050
South Korea	NDC	141	140	139
	Delayed Transition	100	160	144
	NZE2050	151	166	142
China	NDC	111	111	116
	Delayed Transition	105	141	160
	NZE2050	139	164	172

Result

The Sector has established Net Zero targets and an implementation roadmap to reduce GHG emissions at worksites. To achieve Net Zero by 2050, the Sector is enhancing its response systems and strengthening its implementation capabilities through a phased reduction of GHG emissions.



In 2023, the Sector became the first in the construction equipment industry worldwide to join the global RE100 initiative, demonstrating its commitment to renewable energy transition. The Sector is utilizing renewable energy through onsite solar installations and PPAs at our worksites. Also, the Sector is striving to expand the available quantity of renewable energy by enhancing the Net Zero strategy for business operations..



Climate-related Risks & Opportunities Assessment Result

Result of Transition Risks Assessment

Technology Increase of competitive weakness due to widening gap in eco-friendly technology (eletrification) compared to competitors

Impact

Global construction equipment competitors are leading the electrified construction equipment market and decarbonization investments by launching electrified models. Considering the trend, the Sector is intensifying efforts to develop eco-friendly models. However, if the Sector does not achieve competitive capabilities in terms of continuous product operating hours or prices, there is a risk that our revenue from electrified products may decline.

Technology Decrease in market share of conventional engine products due to replacement with lower carbon engines

Given the current market trends, there is expected to be increased demand in the short-term for low-carbon engines that are integrated with fuel efficiency and hybrid technologies. Furthermore, focused management is crucial in advanced markets where demand for low-carbon engines is high. It is essential to proactively develop fuel efficiency technologies applicable to excavators and wheel loaders and introduce them to the market. Failure to do so could lead to a reduced market share or decreased revenue.

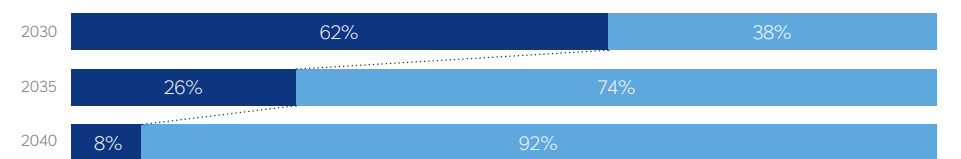
Logic

Financial impact was assessed based on the sales proportion of year-over-year fuel efficiency improvements (or electrified) within the total product sales portfolio, considering technological gaps with advanced companies. The sales volume of products is calculated using internally developed scenarios for medium-to-long-term enhancements in fuel efficient and electrified products.

- Min - Scenario assuming current sales levels are maintained
- Max - Scenario to achieve the 2040 goal of reducing emissions from product use phase

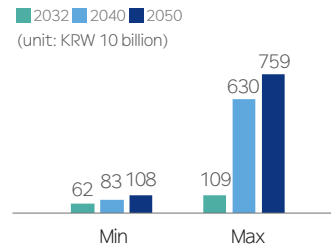
Internal Fuel efficient & Electrified product sales scenario

(Scenario based on achieving the 2040 goal of reducing emissions from product use phase)

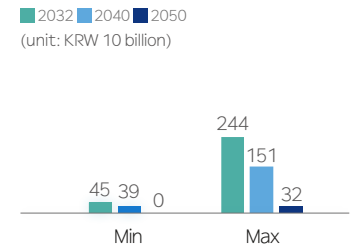


Result

The Sector is developing strategies and roadmap for electrified construction equipment, considering market dynamics and internal operational changes. The goal is to establish gradual steps for the development and commercialization of electrified products, aiming to enhance competitiveness. Also, the Sector is actively monitoring the market and customers' needs to supplement technical aspects such as extended operational hours and enhanced user convenience. Through proactive investment in electrified product and technology development, the Sector aims to increase customer purchasing power.



The Sector is developing and applying various technologies such as electro-hydraulic technology, power transmission technology, and regulatory engine integration to contribute to improving the fuel efficiency of products and enhancing the performance of existing engines. The Sector aims to reduce carbon emissions during the product use phase and strives to increase sales of high-efficient and high-performance construction equipments.



Climate-related Risks & Opportunities Assessment Result

Result of Opportunities Assessment

	Product/Services	Product/Services	Product/Services																																				
	Increased demand for construction equipment with technologies of fuel efficiency improvement applied	Increased demand for construction equipment with electrified technology applied	Increased demand for ICT (automation) construction equipment due to the rise in disaster recovery sites																																				
Impact	Low-emission construction zones are continuously expanding, particularly in the North American and EU markets. In the US, discussions are underway regarding the introduction of GHG regulations for off-road engines. By identifying the market and regulatory demands for low-carbon products, developing and selling fuel efficient models can lead to medium to long-term revenue growth.	In the United States, discussion is currently taking place about developing regulation for GHG emission from off-road engines and offering incentives for off-road products with zero emission. The Sector anticipates a rise in demand for fuel-efficient products in the near future. With stricter regulations and more incentives for off-road products, along with the expansion of zero emission zones, sales of electrified products may see an increase in the medium to long term.	As extreme weather intensifies, incidents are becoming more common at construction sites, and the forecast suggests an increase in disaster recovery sites due to abnormal weather patterns. Thus, there's an increasing demand for automated construction equipment that can operate in sites where human intervention is challenging. The Sector expects growth in sales of the company's automated products currently under development and production.																																				
Logic	Financial assessment was based on annual sales volumes of each product (fuel efficient, electrified), selling price, etc. The sales volume of each product was estimated based on internal product sales scenarios* within the Sector.	<p>Internal Fuel efficient & Electrified product sales scenario (Scenario based on achieving the 2040 goal of reducing emissions from product use phase)</p> <table border="1"> <thead> <tr> <th>Year</th> <th>ICE (%)</th> <th>Fuel Efficient-Electrified (%)</th> </tr> </thead> <tbody> <tr> <td>2030</td> <td>62%</td> <td>38%</td> </tr> <tr> <td>2035</td> <td>26%</td> <td>74%</td> </tr> <tr> <td>2040</td> <td>8%</td> <td>92%</td> </tr> </tbody> </table>	Year	ICE (%)	Fuel Efficient-Electrified (%)	2030	62%	38%	2035	26%	74%	2040	8%	92%	Financial assessment was based on annual sales volumes of automated products, product selling prices, and the growth rate of the disaster recovery market. The sales volume of unmanned products was estimated based on internal scenario in line with the IPCC RCP scenario.																								
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Result	<p>To adapt to regulatory and market changes, the Sector has reorganized its product portfolio transformation strategy. Thus, the planning and production process is underway for fuel-efficient products.</p> <table border="1"> <thead> <tr> <th>Scenario</th> <th>2032</th> <th>2040</th> <th>2050</th> </tr> </thead> <tbody> <tr> <td>Min</td> <td>17</td> <td>78</td> <td>0</td> </tr> <tr> <td>Max</td> <td>461</td> <td>296</td> <td>71</td> </tr> </tbody> </table>	Scenario	2032	2040	2050	Min	17	78	0	Max	461	296	71	<p>In response to regulatory and market changes, the Sector has established a product portfolio transition strategy and committed to produce and sell electrified products to adapt to the rapidly evolving external environment.</p> <table border="1"> <thead> <tr> <th>Scenario</th> <th>2032</th> <th>2040</th> <th>2050</th> </tr> </thead> <tbody> <tr> <td>Min</td> <td>32</td> <td>709</td> <td>713</td> </tr> <tr> <td>Max</td> <td>368</td> <td>1413</td> <td>2828</td> </tr> </tbody> </table>	Scenario	2032	2040	2050	Min	32	709	713	Max	368	1413	2828	<p>To address the increasing demand for automated products, the Sector has formulated an ICT portfolio strategy. While the market is in its initial stages, the Sector plans to enhance its production and sales strategy as demand grows in the future.</p> <table border="1"> <thead> <tr> <th>Scenario</th> <th>2032</th> <th>2040</th> <th>2050</th> </tr> </thead> <tbody> <tr> <td>Min</td> <td>400</td> <td>678</td> <td>976</td> </tr> <tr> <td>Max</td> <td>430</td> <td>753</td> <td>1136</td> </tr> </tbody> </table>	Scenario	2032	2040	2050	Min	400	678	976	Max	430	753	1136
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* Fuel efficient products will see expanded sales until 2035 for short to medium-term carbon reduction. Afterward, sales will gradually decrease as electrified product sales increase. Electrified products, aimed at medium to long-term carbon reduction, will be sold more prominently starting from 2030, with plans for further expansion after 2035 (Based on the enhanced scenario in 2024)

Climate-related Risks & Opportunities Assessment Result

Climate-related Risks & Opportunities Assessment Summary

After identifying the major risks and opportunities posed by climate change and assessing their financial impact, the Sector has recognized operational risks at worksites from building/inventory asset damage and increased operating costs, as well as business opportunities. To minimize medium to long-term operational risks resulting from climate change and maximize business opportunities, the Sector has re-examined the existing "Net Zero at worksites" and "Reduction of carbon emissions during the product use phase". Reduction measures for each emission source at facilities have been detailed, and the implementation roadmap for reducing emissions during the product use phase has been adjusted, considering potential delays in entering the electrified construction equipment market compared to previous estimates. The Sector is progressively implementing appropriate measures, enhancing internal capabilities, and planning to monitor the status of net zero at facilities, as well as reducing product emissions.

Impact Level: ● High ● Medium ● Low

Category	Definition	Financial Impact	Short	Mid	Long	Range of Financial Impact (KRW 100 million)*		Strategy	
						Min	Max		
Physical Risk	Acute	Damage to asset values and worksites caused by acute weather events such as winds, floods, etc.		●	●	●	373	396	Minimizing Operation Risk <ul style="list-style-type: none"> Establishment of a natural disaster response alert system to prevent risk occurrence Establishment of emergency response plans for natural disaster to regularly monitor the physical risks
	Chronic	Damage to asset values and worksites may occur as a result of chronic weather patterns such as heat, droughts, etc.			●	●	32	39	
Transition Risk	Policy/Legal	Reinforcement of the domestic emission trading scheme and increase in allowance price	●	●	●	278	890	Minimizing Operation Risk <ul style="list-style-type: none"> Refer to IV. Building Resilience of Our Strategy - "Net Zero at worksites" Establishment of an implementation roadmap for emission reduction in worksites Enhancing internal capabilities to achieve net zero and RE100 goals. 	
	Market	Increase in electricity costs in medium to long-term caused by delays in renewable energy transition		●	●	32	320		
	Tech-nology	Increase of competitive weakness due to widening gap in eco-friendly technology compared to competitors	Decrease in revenue			●	●		47,957
Opportunity	Product/Services	Decrease in market share of conventional engine products due to replacement with lower carbon engines			●	●	25,451	92,452	Maximizing Business Value <ul style="list-style-type: none"> Refer to IV. Building Resilience of Our Strategy - "Product Use Phase Emissions Reduction Strategy" Establishment of fuel efficient & electrified product portfolio Expansion of R&D investment in eco-friendly products.
		Increased demand for construction equipment with technologies of fuel efficiency improvement applied for medium to long-term emission reduction	Increase in revenue		●	●	1,700	140,818	
		Increased demand for construction equipment with electrified technology applied for long-term emission reduction	Increase in revenue			●	4,507	137,068	
		Increased demand for ICT (automation) construction equipment due to the rise in disaster recovery sites			●	1,333	1,437		

* Physical risks are based on the amount as of 2032, while transition risks and opportunities are the cumulative amounts for the 10-year period from 2023 to 2032

Building Resilience of Our Strategy

HD Hyundai Construction Equipment Sector has established a Net Zero strategy for worksites by 2050 to manage Climate-related risks and opportunities. The Sector plans to reduce GHG emissions during the operational phase through a transition to renewable energy transition, fuel conversion, and carbon offsetting for residual emissions.

Additionally, to manage GHG emissions in the value chain, the HD Hyundai Construction Equipment Sector has set a target to reduce carbon emissions by 25% during the product use phase by 2040. The Sector aims to achieve the target by expanding its fuel-efficient and electrified product portfolio with electro-hydraulic technology, power transmission technology, etc.

- 25 | Climate Change Response Strategy
- 26 | Net Zero at Worksites
- 29 | Product Use Phase Emissions Reduction Strategy

Climate Change Response Strategy

Our Strategic Approach

To minimize the impact of Climate-related risks and maximize the impact of climate opportunities, the HD Hyundai Construction Equipment Sector has enhanced its climate change response strategy this year. To reduce operational risks, the Sector has established a Net Zero strategy for worksites by 2050 through renewable energy transition, fuel conversion, and carbon offset for residual emissions. Additionally, the Sector has set a strategy to reduce carbon emissions in the product use phase by reorganizing the product portfolio to include more fuel-efficient and electrified products, thereby expanding sales opportunities for these products. HD Hyundai Construction Equipment Sector’s strategy for reducing carbon emissions during the product use phase aims to achieve a 25% reduction by 2040 compared to the 2021 level. The goal is to make a major shift in its product portfolio towards fuel-efficient and electrified construction equipment.

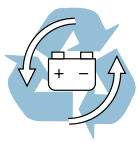


Minimize Risks NET ZERO at worksites

To reach reduction target of 42% by 2040 compared to 2021 level, To achieve RE100 by 2040, and NET ZERO by 2050 at worksites

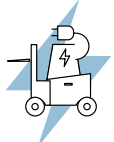


Maximize Opportunities Reduction of Carbon Emissions during the Product Use Phase

To reach reduction target of 25% by 2040 compared to 2021 level through sales expansion of fuel-efficient and electrified product portfolio

Key Reduction Measures

 <p>Renewable Energy Transition Transition to renewable energy through PPA, REC, green premiums, and self-generation</p>	 <p>Fuel Conversion Converting the diesel used in test operations as part of the product electrification</p>	 <p>Carbon Offset Carbon offset for residual emissions</p>
--	--	--

Key Reduction Measures

 <p>Electrification of Products Transition of Small and Medium products to BEVs and large products to FCEVs</p>	 <p>Improvement in Fuel Efficiency Improvement in fuel efficiency through electro-hydraulic, and power transmission technology</p>	 <p>Compliance with Emission Regulations Applying fuel-efficient regulation engines to have GHG reduction effects</p>
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Net Zero at Worksites

Net Zero Target

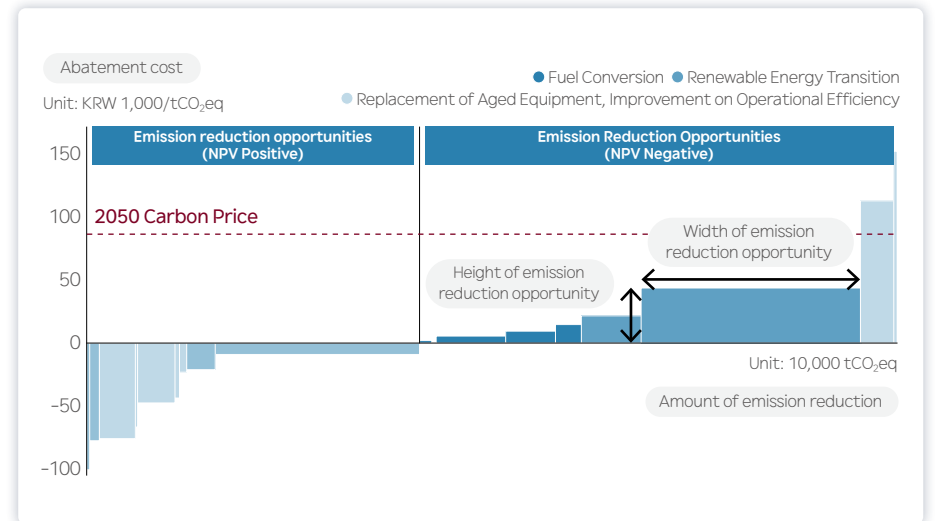
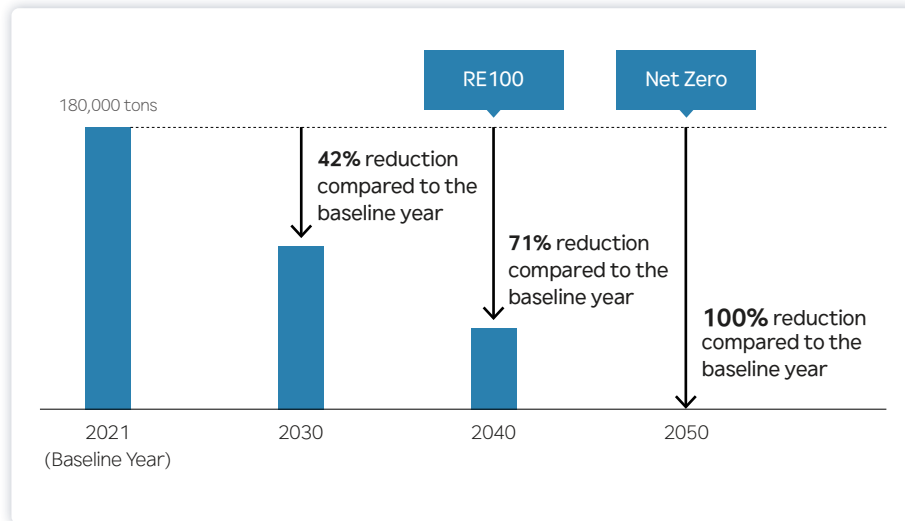
To actively participate in the transition to a low-carbon economy, the HD Hyundai Construction Equipment Sector has established a Net Zero target in accordance with the Science Based Targets Initiative (SBTi) to achieve the 1.5°C milestone. Based on GHG emissions of approximately 180,000 tons* generated in operations in 2021, the HD Hyundai Construction Equipment Sector aims to reduce emissions by 42% in 2030, 71% in 2040, and achieve Net Zero at worksites by 2050.

By achieving this target, the Sector aims to reduce operational risks and continuously strive to provide a foundation for sustainable growth for the HD Hyundai Construction Equipment Sector.

* This is the baseline year emissions disclosed in HD Hyundai Construction Equipment Sector's TCFD Report 2022.

Net Zero Target Implementation Plan

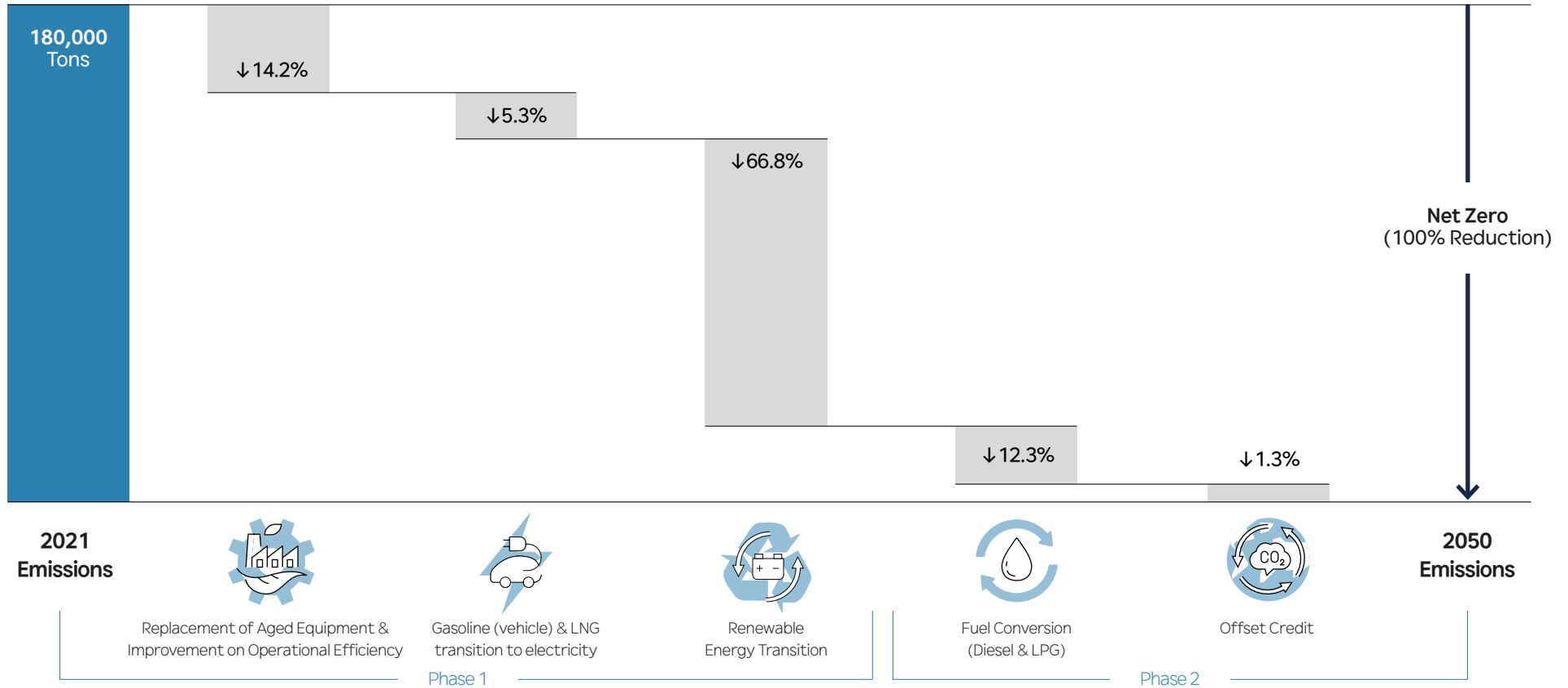
HD Hyundai Construction Equipment Sector has developed a GHG emissions reduction strategy and implementation measures to achieve its Net Zero target. The Sector utilized the Marginal Abatement Cost Curve (MACC) as a tool to identify reduction opportunities by integrating the costs associated with GHG emissions reductions. The MACC incorporates various reduction measures such as replacing old equipment, improving operational efficiency, installing rooftop solar power, procuring renewable energy, and converting test operation fuel, etc. To prioritize these reduction measures, the HD Hyundai Construction Equipment Sector has developed a strategy for reducing GHG emissions that considers factors beyond just reduction costs, including facility limitations, market penetration opportunities, and the need for strategic improvements. The Sector plans to pursue GHG emissions reductions in a sequential order based on priority.



Net Zero at Worksites

2050 Net Zero Pathway

HD Hyundai Construction Equipment Sector's 2021~2050 Net Zero Pathway



Net Zero at Worksites

[Reference] Renewable Energy Transition

Joining RE100 Initiative

In 2023, approximately 70% of the total GHG emissions from the operations were due to electricity usage. For the HD Hyundai Construction Equipment Sector to achieve its Net Zero target, transitioning its fossil fuel-based electricity use to renewable energy is crucial. In the face of escalating damages from climate change worldwide, the Sector is committed to actively transitioning to renewable energy.

In late 2023, HD Hyundai XiteSolution, the intermediate holding company of the HD Hyundai Construction Equipment Sector, became the first in the construction equipment industry to join the global RE100 Initiative. Additionally, the HD Hyundai Construction Equipment Sector has announced a new RE100 target, moving up the previous target set in 2022 from 2045 to 2040.

HD Hyundai XiteSolution, along with its subsidiaries HD Hyundai Construction Equipment and HD Hyundai Infracore, is implementing various transition measures such as energy efficiency improvements, self-solar power generation system installation, PPA, etc. These measures aim to achieve a 100% transition to renewable energy at worksites by 2040.

Renewable Energy Transition Efforts

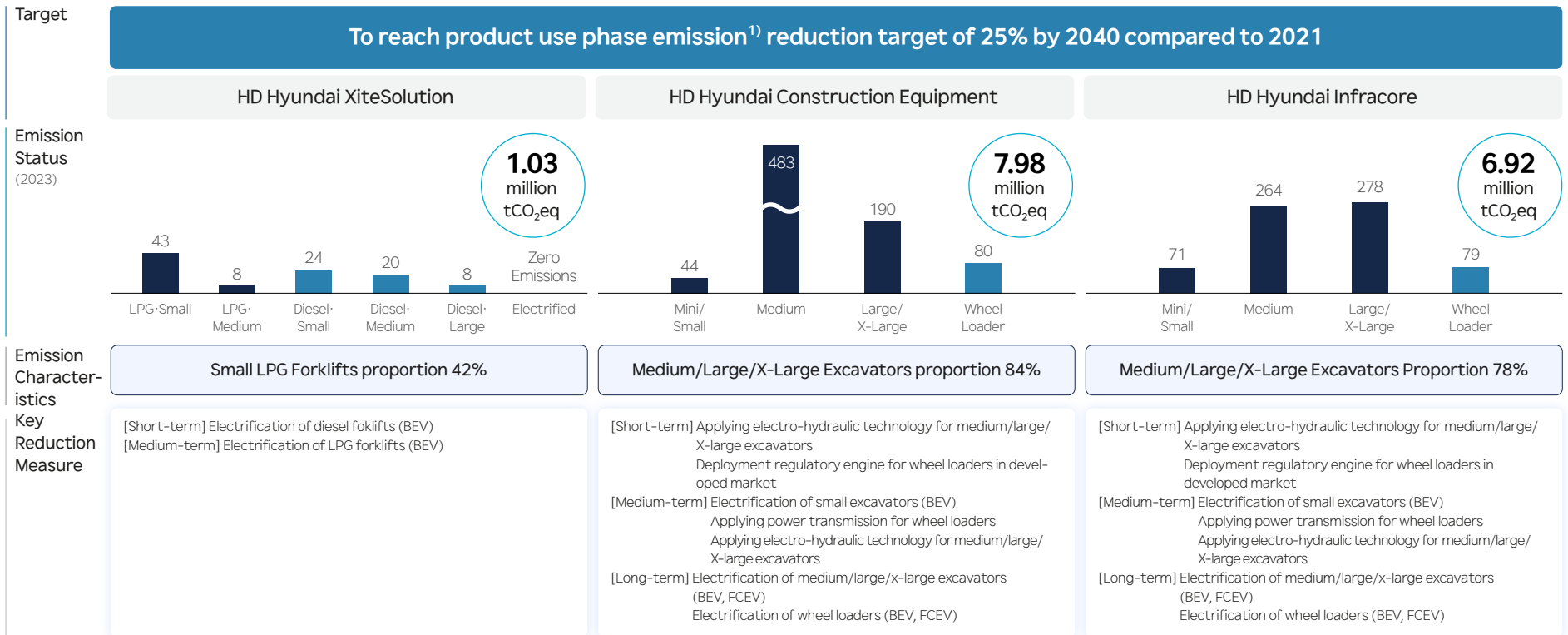
Aiming to reduce GHG emissions per unit of product manufactured, the HD Hyundai Construction Equipment Sector simultaneously pursuing activities to reduce and optimize overall electricity consumption at its facilities. Primarily, HD Hyundai XiteSolution and HD Hyundai Construction Equipment aim to maximize energy efficiency through the advancement of their key production sites, particularly the Ulsan Campus, by 2025. They plan to efficiently restructure manufacturing processes to facilitate energy savings and establish systems for energy monitoring and integrated data management.

In terms of the transition to renewable energy transition, HD Hyundai Construction Equipment is focusing on overseas efforts, while HD Hyundai Infracore is focusing on domestic efforts to proactively secure renewable energy. HD Hyundai Construction Equipment is introducing solar energy at its operations in China and India. Since November 2022, the China Campus has been procuring 3,800MWh of solar energy annually, which accounts for half of the electricity needed for annual production. Similarly, since September 2023, the India Campus has been procuring 70% of its annual electricity consumption for production by installing a solar power generation system and an energy management system on nearby idle land. Since July 2023, HD Hyundai Infracore has been procuring external renewable energy for its domestic worksites through power purchase agreements (PPAs). Additionally, the company is initiating the installation of a self-solar power generation system utilizing rooftops and parking lot areas at its worksites.

HD Hyundai Construction Equipment initially planned to achieve RE100 at its domestic production facility (Ulsan Campus) by 2025. The company has conducted inspections of infrastructure within the Ulsan facility and explored various options for introducing stable renewable energy. While prioritizing methods like Power Purchase Agreements (PPAs), which involve converting existing electricity to renewable energy rather than purchasing certificates like RECs or Green Premiums, technical evaluations, such as installing dedicated power lines, are essential. Given that Ulsan Campus receives its electricity supply through HD Hyundai Heavy Industries, the installation of dedicated power lines is necessary. Therefore, HD Hyundai Construction Equipment plans to maximize the use of feasible implementation methods before completing the installation of dedicated power lines. This includes installing rooftop solar panels at the Ulsan Campus. Upon the completion of the dedicated power lines, the Ulsan Campus aims to achieve RE100 by 2026.

Product Use Phase Emissions Reduction Strategy

Most of the GHG emissions from the HD Hyundai Construction Equipment Sector’s value chain are emitted during the product use phase. To manage value chain GHG emissions through the expansion of a fuel-efficient and electrified product portfolio, the Sector has established a carbon emission reduction strategy for the use phase of main product categories (forklifts, excavators, wheel loaders) based on regulations, market trends, and the Sector’s internal capabilities. In the short term, the HD Hyundai Construction Equipment Sector will execute the strategy by selling electrified forklifts and fuel-efficient products with electro-hydraulic technology, regulatory engines, and more. The Sector will actively participate in electrification once the electrified product market becomes active. Ultimately, the Sector’s target is to achieve a 25% reduction in product use phase emissions by 2040 compared to the base year of 2021.



1) Emission in Product Use Phase(tCO₂eq) = Σ Products Sold in the Reporting Year X Fuel Efficiency(ℓ /hr) X Working Hours(hr/yr) X Emission Factors(tCO₂eq/ ℓ) X Life Spans(yr)

Product Use Phase Emissions Reduction Strategy

Reorganization of Product Portfolio

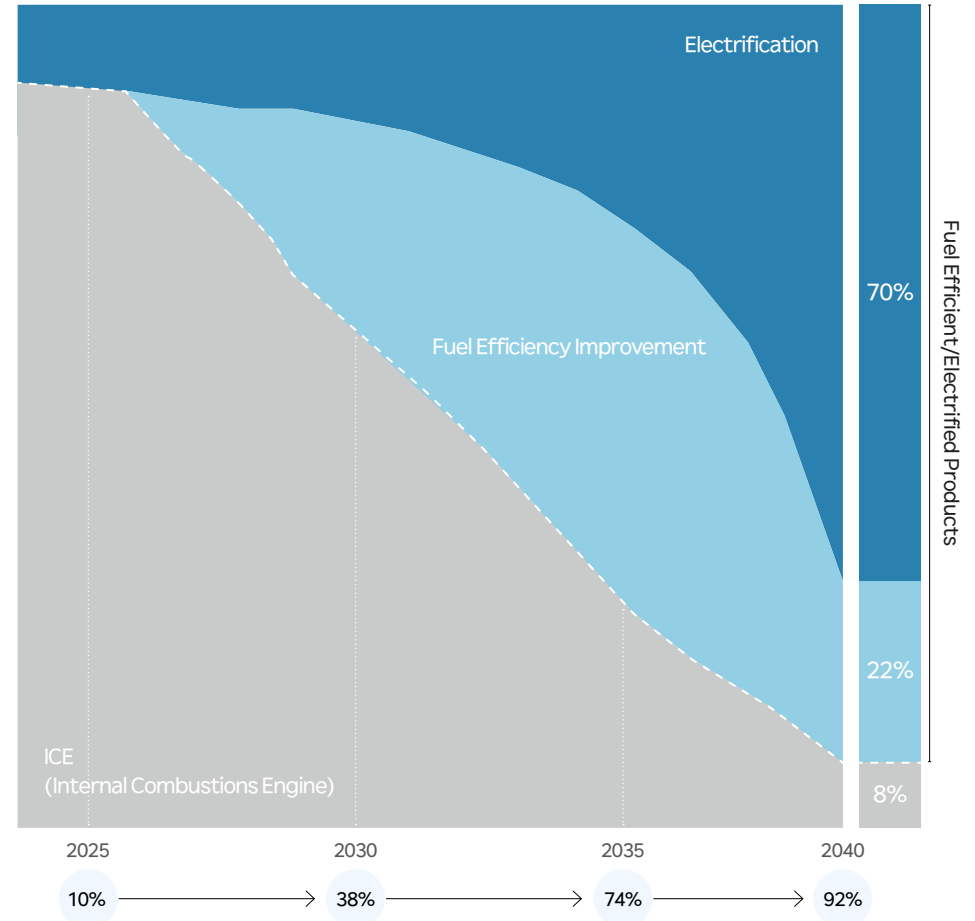
HD Hyundai Construction Equipment Sector aims to reorganize its product portfolio around fuel-efficient and electrified products to reduce carbon emissions during the product use phase by 25% compared to the baseline year of 2021 by 2040.

For the reorganization of its product portfolio, the HD Hyundai Construction Equipment Sector is closely monitoring relevant regulations and market trends and adjusting its strategy flexibly according to the circumstances. Upon examining current regulations and market trends, it has been observed that the current market for electrified construction equipment is not growing as rapidly as previously anticipated, and there is a low likelihood of short-term market growth. However, it is predicted that Low/Zero Emission Zones at construction sites will continue to expand, particularly in developed markets such as Europe and North America. Additionally, discussions are underway in the United States regarding the introduction of GHG emissions regulations for off-road engines. Accordingly, the Sector plans to secure a product portfolio focused on improving the fuel efficiency of excavators/wheel loaders and electrified forklifts in short term. Additionally, once related regulations and markets become active, the Sector will expand its electrified product portfolio. To reorganize its product portfolio, the HD Hyundai Construction Equipment Sector is accelerating the development of new technologies such as fuel efficiency improvement, electrification, hydrogen, etc. The Sector plans to expand the sales proportion of fuel-efficient and electrified products to 92% by 2040.

Applied Technologies to Improve Fuel Efficiency and Electrification

Product Category	Technology Classification	Applied Technologies
Excavators	Fuel-efficient	Electro-Hydraulic
	Electrification	BEV, FCEV
Wheel Loaders	Fuel-efficient	Power Transmission
	Fuel-efficient	Regulatory Engine
	Electrification	BEV, FCEV
Forklifts	Electrification	BEV

Product Portfolio Reorganization Plan



Metrics & Targets

HD Hyundai Construction Equipment Sector aims to transparently disclose the progress of its Net Zero target for worksites and product use phase GHG emissions reduction targets to stakeholders. Accordingly, Scope 1 and 2 (direct and indirect GHG emissions from worksites) and Scope 3 (value chain GHG emissions) indicators are being disclosed, ensuring their reliability through third-party verification.

In addition to GHG emissions, indicators such as energy consumption, research and development, and sales performance are disclosed and managed. By continuing to transparently share progress and achievements in climate change efforts, the Sector aims to enhance the credibility of the HD Hyundai Construction Equipment Sector's commitment to responding to climate change.

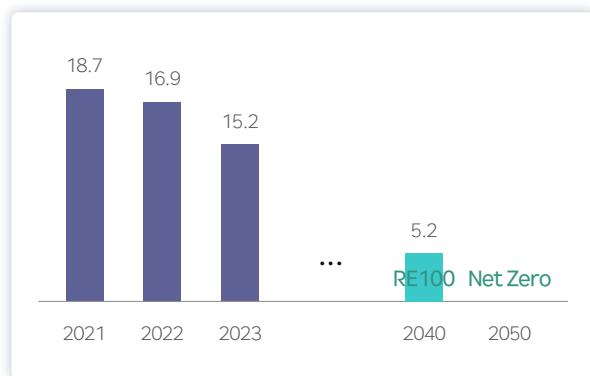
GHG Emissions and Reduction Targets

GHG Emissions in Worksites

Achieving the Net Zero target begins with calculating GHG emissions by emission sources within the operational control. To ensure a more accurate emissions calculation, the HD Hyundai Construction Equipment Sector has redefined organizational boundaries to include all GHG emissions from worksites. Under the revised organizational boundaries, which encompass all production worksites in both domestic and overseas, a total of 153,000 tons of GHG were emitted in 2023.

To reduce GHG emissions from worksites (Scope 1+2), the HD Hyundai Construction Equipment Sector is actively pursuing activities such as transitioning renewable energy, converting fuel, and more. The Sector aims to achieve RE100 across worksites by 2040 and Net Zero by 2050.

GHG Emissions in Worksites and Target



Scope 1 & 2 GHG Emission and Energy Usage*

Company	Categories	Units	2021	2022	2023
HD Hyundai XiteSolution	Scope 1	tCO ₂ eq	1,669	1,884	1,834
	Scope 2	tCO ₂ eq	12,394	10,766	12,564
	Scope 1+2	tCO ₂ eq	14,063	12,651	14,398
	Energy Use	TJ	193	171	202
	Renewable Energy Use	TJ	-	-	-
HD Hyundai Construction Equipment	Scope 1	tCO ₂ eq	18,009	16,055	14,154
	Scope 2	tCO ₂ eq	22,782	19,558	19,024
	Scope 1+2	tCO ₂ eq	40,791	35,613	33,178
	Energy Use	TJ	322	496	456
	Renewable Energy Use	TJ	-	3	13
HD Hyundai Infracore	Scope 1	tCO ₂ eq	35,593	31,773	29,872
	Scope 2	tCO ₂ eq	96,064	88,560	74,873
	Scope 1+2	tCO ₂ eq	131,657	120,333	104,745
	Energy Use	TJ	2,033	2,037	2,006
	Renewable Energy Use	TJ	-	-	10
Total	Scope 1+2	tCO ₂ eq	186,511	168,597	152,321

* Due to the redefinition of organizational boundaries within the HD Hyundai Construction Equipment Sector and the integrated management of GHG emission factors for calculation criteria, the TCFD Report published in 2023 may differ from the data disclosed in the 2022 report.

GHG Emissions and Reduction Targets

Scope 3 and GHG Emission in Product Use Phase

HD Hyundai Construction Equipment Sector calculates and discloses Scope 3 emissions, which do not directly originate directly from its worksites. These emissions are calculated based on internal standards referencing the principles specified by the Greenhouse Gas Protocol. Scope 3 emissions include seven categories of upstream activities and four categories of downstream activities relevant to the HD Hyundai Construction Equipment Sector.

98% of total Scope 3 emissions occur during the use phase of sold products, highlighting the need to reduce emissions by expanding the fuel-efficient and electrified product portfolio. To this end, a target has been set to reduce emissions by 25% by 2040 compared to 2021 levels. The Sector is accelerating the development of new technologies and products, including fuel efficiency improvements, electrification, hydrogen, and etc.

Product Use Phase Emission Calculating Methodology

To calculate carbon emissions from products, emissions are estimated and managed based on the working hours and fuel efficiency of representative product groups sold annually. Starting this year, the Sector has implemented standardized lifespans for each product group to calculate all emissions generated during the period in which the product is used by the customer.

Working hours and fuel efficiency are based on data collected through TMS and Hi Mate systems attached to the products, minimizing variations caused by different operating conditions. When necessary, this data is supplemented with internal test results.

2023 Scope 3 Emission by Category

	Categories	HD Hyundai XiteSolution	HD Hyundai Construction Equipment	HD Hyundai Infracore
Upstream	① Purchased Goods and Services	13,941	24,432	51,325
	② Capital Goods	121	53	630
	③ Fuel- and Energy-Related Activities	890	1,674	10,023
	④ Upstream Transportation and Distribution	19,713	81,524	146,652
	⑤ Waste Generated in Operation	189	988	1,243
	⑥ Business Travel	735	1,531	1,132
	⑦ Employee Commuting	78	56	1,070
Scope 3 – Upstream Total		35,667	110,258	212,074
Downstream	⑨ Downstream Transportation and Distribution	3,931	15,148	798
	⑩ Use of Sold Product ¹⁾	1,029,969	7,976,188	6,917,978
	⑫ End-of-Life Treatment of Sold Product	326	1,990	2,598
	⑬ Investments	-	0.47	10.57
Scope 3 – Downstream Total		1,034,226	7,993,326	6,921,385
Scope 3 Total Emissions		1,069,893	8,103,584	7,133,459

1) Emission in Product Use Phase(tCO₂eq) = ∑ Products Sold in the Reporting Year x Fuel Efficiency (L/hr) x Working Hours (hr/yr) x Emission Factors (tCO₂eq/L) x Life Spans (yr)

GHG Emissions and Reduction Targets

Research and Development

HD Hyundai Construction Equipment Sector is working to reduce carbon emissions during the product use stage by expanding sales of eco-friendly products. The Sector is actively pursuing the development of fuel-efficient technologies, electrification, hydrogen, and other eco-friendly technologies and products. The aim is to achieve a sales ratio of eco-friendly construction equipment products that meet internal standards, accounting for 92% of total sales by 2040.

Research & Development Expenditure and Sales Performance

Company	Categories	Unit	2021	2022	2023
HD Hyundai XiteSolution	R&D investment to sales ¹⁾	%	-	2.8	2.5
	R&D investment	KRW 100 million	-	196	249
	Cleantech R&D investment	KRW 100 million	-	24	44
	Eco-friendly product sales ²⁾	KRW 100 million	-	1,163	1,328
HD Hyundai Construction Equipment	R&D investment to sales ¹⁾	%	3.1	2.3	3.1
	R&D investment	KRW 100 million	672	592	759
	Cleantech R&D investment	KRW 100 million	55	52	64
	Eco-friendly product sales ²⁾	KRW 100 million	774	1,550	1,258
HD Hyundai Infracore	R&D investment to sales ¹⁾	%	3.7	3.8	4.3
	R&D investment	KRW 100 million	1,356	1,620	1,842
	Cleantech R&D investment	KRW 100 million	-	131	261
	Eco-friendly product sales ²⁾	KRW 100 million	-	15,637	13,569
Total	R&D investment	KRW 100 million	2,028	2,400	2,887
	Cleantech R&D investment	KRW 100 million	55	207	369
	Eco-friendly product sales ²⁾	KRW 100 million	774	18,350	16,155

1) Calculated based on separate financial statements for the respective year, using sales revenue as the basis

2) Based on an internal product classification system: Power conversion technologies (electrification, energy recovery, clean energy) and fuel efficiency technologies (improvement on fuel efficiency, prevention of fuel inefficiency).

Appendix

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TCFD Index

TCFD Recommendations	Page
Governance	
a) Describe the board's oversight of climate-related risks and opportunities.	p.9
b) Describe management's role in assessing and managing climate-related risks and opportunities.	p.10
Strategy	
a) Describe the climate-related risks and opportunities the organization has identified over the short, medium, and long term.	p.13, 16, 23
b) Describe the impact of climate-related risks and opportunities on the organization's businesses, strategy, and financial planning.	p.17~23
c) Describe the resilience of the organization's strategy, taking into consideration different climate-related scenarios, including a 2°C or lower scenario.	p.15, 25~30
Risk Management	
a) Describe the organization's processes for identifying and assessing climate-related risks.	p.14
b) Describe the organization's processes for managing climate-related risks.	p.11
c) Describe how processes for identifying, assessing, and managing climate-related risks are integrated into the organization's overall risk management.	p.11
Metrics & Targets	
a) Disclose the metrics used by the organization to assess climate-related risks and opportunities in line with its strategy and risk management process.	p.32~34
b) Disclose Scope 1, Scope 2 and, if appropriate, Scope 3 greenhouse gas (GHG) emissions and the related risks.	p.32~33
c) Describe the targets used by the organization to manage climate-related risks and opportunities and performance against targets.	p.7, 32

Independent Assurance Report

GREENHOUSE GAS EMISSIONS VERIFICATION OPINION HD HYUNDAI CONSTRUCTION EQUIPMENT Co., Ltd.

Introduction

DNV Business Assurance Korea Ltd. (“DNV”) was commissioned by HD Hyundai Construction Equipment Co., Ltd. (“HD Hyundai Construction Equipment”) to verify the HD Hyundai Construction Equipment’s Greenhouse Gas Inventory Report for the calendar year 2023 (“the report”) based upon a reasonable level of assurance. HD Hyundai Construction Equipment is responsible for the preparation of the GHG emissions data on the basis set out within the guidelines on the operation of GHG emission trading scheme (“ETS”) (Notification No. 2023-221 of Ministry of Environment)’. Our responsibility in performing this work is to the management of HD Hyundai Construction Equipment only and in accordance with terms of reference agreed with them. DNV expressly disclaims any liability or responsibility for any decisions, whether investment or otherwise, based upon this verification opinion.

Scope of Assurance

The GHG emissions data covered by our examination is set for 100% of SGC Energy’s non-consolidated revenues under the GHG ETS and comprise Direct emissions (Scope 1 emissions) and Energy indirect emissions (Scope 2 emissions) from HD Hyundai Construction Equipment’s Ulsan Campus boundary;

- Organizational boundary for reporting: Ulsan Campus of HD Hyundai Construction Equipment

This Verification Opinion is valid as of the date of the issuance (20 May 2024). Please note that this Opinion would be revised if any material discrepancy which may impact on the Greenhouse Gas Emissions of HD Hyundai Construction Equipment is subsequently brought to our attention. In the event of ambiguity or contradiction in this Opinion between English version and Korean version, Korean shall be given precedent.

Verification Approach

The verification has been conducted by DNV on March 2024 and performed in accordance with the verification principles and tasks outlined in the guidelines on the operation of GHG ETS (Notification No.2023-221, Korean Ministry of Environment) and the verification guideline for GHG ETS (Notification No. 2021-112, Korean Ministry of Environment). We planned and performed our work to obtain all the information and explanations deemed necessary to provide us with sufficient evidence to provide a reasonable verification opinion concerning the completeness of the emission inventory as well as the reported emission figures in ton CO₂ equivalent. As part of the verification process;

- We have reviewed the GHG emissions and energy consumption report for the calendar year 2023
- We have reviewed and verified the process to generate, aggregate and report the emissions data

Conclusions

As a result of the work described above, in our opinion nothing has come to our attention that would cause us to believe that the GHG emissions set out in Hyundai Construction Equipment’s report are not fairly stated. The GHG emissions of HD Hyundai Construction Equipment for the year 2023 were confirmed as below;

GHG Emissions and Energy Consumption for Yr 2023

(Unit : ton CO₂e)

Ulsan Campus of HD Hyundai Construction Equipment		2023
GHG Emissions (ton-CO ₂ equivalent)	Scope1	8,073.795
	Scope2	5,149.575
	Total	13,223
Energy Consumption (Terajoule, TJ)	Fuel	87.313
	Electricity & team	107.607
	Total	194

* Total emissions might be different from the sum of direct and indirect emissions by applying the rule that emissions should be summed after truncating decimal places at the business site level.

May 2024
Seoul, Korea

Jang-Sub Lee
Country Manager
DNV Business Assurance Korea Ltd



Verification Opinion

[Issue No. of Verification Opinion] CSR-VO-20240530-00001

1. Verification Introduction

This verification has been conducted by Creative Sustainable Register (hereinafter "CSR"), third-party verification body accredited by ISO and Ministry of Environment, to verify that the Green-house Gas Statement (hereinafter 'claim') regarding the greenhouse gas emissions of HD Hyundai Infracore Co., Ltd. (hereinafter 'the client') has been accurately calculated and reported in accordance with the applicable verification criteria (see section 3). The client is responsible for fairly preparing and submitting the claim in accordance with the applicable verification criteria (see section 3). This responsibility includes designing, implementing, and maintaining data and information management systems related to the fair preparation and submission of a claim that is free from material misstatement.

2. Verification Information

CSR entered a legally binding contract with the client for the purpose of this verification (refer to section 1) and agreed upon the following matters.

2.1 Customer: HD Hyundai Infracore Co., Ltd.

2.2 Address: 489, Injung-ro, Dong-gu, Incheon, Korea

2.3 Boundary: 7 domestic business place

2.4 Period: 1 year(1st Jan., 2023 ~ 31th Dec., 2023) 2.5

Scope: Direct emission(Scope1), Indirect emission (Scope2)

2.6 Requirement of Greenhouse gas Programme:

1) Applied programme: Greenhouse gas ETS of Korea

2) Assurance level: reasonable assurance level

3) Materiality: within +/-5%

3. Verification Criteria

CSR verified the claim prepared by the client in accordance with the Act on the Allocation and Trading of Greenhouse Gas Emission Permits, Article 13 and its Enforcement Decree, Article 21, and the Guidelines on Reporting and Certification of Emissions for the Emissions Trading System (Ministry of Environment Notice No. 2023-221). This verification was conducted in accordance with the Verification Guidelines for the Operation of the Emissions Trading System (Ministry of Environment Notice No. 2021-112) and our greenhouse gas verification procedures based on the ISO 14064-3.

4. Verification Procedure

CSR conducted this verification using an evidence-based approach for the client's claim based on historical data (refer to section 2.4). Evidence was collected and its suitability assessed according to the activities outlined below. Finally, an independent technical review by personnel not involved in the planning and execution stages of the verification was conducted, leading to the formulation of the verification opinion (refer to section 6).

- Establishing an evidence collection plan through strategic analysis, risk assessment, and evidence gathering activities
- Visiting business sites and facilities and interviewing relevant personnel to collect evidence and resolve issues
- Sampling greenhouse gas data and information that meet the "level of assurance (refer to section 2.6's 2))"
- Evaluating recalculations of emissions that meet the "materiality threshold (refer to section 2.6's 3))"

Independent Assurance Report

5. Verification limits

This verification was conducted by an independent third-party verification body with no conflicts of interest with the client. Although appropriate measures were taken to provide reasonable assurance using a risk-based approach and an evidence-based approach, due to the inherent limitations of the sampling approach, some misstatements or non-conformities may remain within the materiality threshold in the client's claim.

6. Verification opinion

CSR conducted verification at a reasonable assurance level in accordance with the greenhouse gas program requirements agreed upon with the client (refer to section 2.6). Through this process, it has been confirmed that the client's claim is as follows, therefore, we express a "Unqualified" opinion.

- 1) there is sufficient and appropriate evidence to support emissions.
- 2) the verification criteria have been appropriately applied to emissions.
- 3) the effectiveness of controls was evaluated when deemed necessary by the verification audit team.

Accordingly, the confirmed final greenhouse gas emissions information is as follows.

Reporting year	Type	GHG Quantity (unit: tCO ₂ eq)
2023	Direct emission	26,304.306 tCO ₂ eq
	Indirect emission	68,175.128 tCO ₂ eq
	Total annual emission	94,476 tCO ₂ eq

May 30, 2024
 Creative Sustainable Register Co., Ltd.
 Address: #1-611, 775, Gyeongin-ro, Yeongdeungpo-gu, Seoul, Korea

Verifier:
Seo Jeongmin

CEO:
Chun-Seong Choi



The responsibility for this verification opinion lies with CSR, which hold the authority over it. Therefore, the client cannot arbitrarily add, delete, or alter this opinion. If the content of this opinion is to be quoted, the client must comply with the CSR's 'Guideline for Quoting Verification Statements and Using Verification Body Marks.'

Independent Assurance Report

HD Hyundai Construction Equipment Co., Ltd.

Scope:

- Other indirect greenhouse gas emissions in 2023 (Scope 3)
- 2023 HD Hyundai Construction Equipment’s Domestic Business Sites

Data Verified:

- Emissions (Scope3) for product manufacturing and disposal of products at domestic workplaces in 2023 are as follows.

GHG Criteria & Protocols used for Verification: (Unit: tCO₂e)

Category	Scope of business establishment	Total Emissions in 2023
Purchased Goods and services	All business establishments	27,967.60
Capital Goods	All business establishments	53.44
Fuel-and Energy-Related Activities Not Included in Scope1 or Scope 2	All business establishments	1,674.09
Upstream Transportation and Distribution	All business establishments	81,524.00
Waste Generated in Distribution	Ulsan, Yongin	987.88
Business Travel	All business establishments	1,530.58
Employee Commuting	Ulsan, Yongin, Bundang	55.78
Downstream Transportation and Distribution	All business establishments	15,147.66
Use of Sold Products	All business establishments	7,976,187.71
End-of-Life Treatment of Sold Products	All business establishments	1,990.45
Investments	-	0.47
Total		8,107,119.67

The verification was carried out at the request of the HD Hyundai Construction Equipment Co., Ltd. using:

- ISO14064-1:2018 & ISO 14064-3:2019
- WBCSD/WRI GHG protocol
- 2006 IPCC Guidelines
- Guideline for Reporting and Certification of Emissions in the Greenhouse Gas Emissions Trading Scheme(2023-221)
- BSI GHGEV Manual

The standard confidentiality principle of BSI Group Korea is applied to all verification activities.

Verification Opinion:

BSI Group Korea’s verification opinions on the result of carrying out verification in accordance with the GHG criteria and protocols mentioned above are as follows.

- Scope 3 other indirect emissions for HD Hyundai Construction Equipment’s domestic business sites were carried out with limited verification.
- During the verification process, no major problems were found in the calculation of greenhouse gas emissions, and it was confirmed that the relevant activity data and evidence were appropriately managed.
- Therefore, the BSI Group Korea verification team provides an “appropriate” verification opinion.”.



For and on behalf of BSI:
Issue: 28/05/2024



Managing Director Korea,
SeongHwan Lim

Independent Assurance Report

HD Hyundai Infracore Co., Ltd.

Scope:

- Other indirect greenhouse gas emissions in 2023 (Scope 3)
- 2023 HD Hyundai Infracore’s Domestic Business Sites

Data Verified:

- Emissions (Scope3) for product manufacturing and disposal of products at domestic workplaces in 2023 are as follows.

GHG Criteria & Protocols used for Verification:

(Unit: tCO₂e)

Category	Scope of business establishment	Total Emissions in 2023
Purchased Goods and services	All business establishments	51,415.3
Capital Goods	All business establishments	630.1
Fuel-and Energy-Related Activities Not Included in Scope1 or Scope 2	All business establishments	10,022.8
Upstream Transportation and Distribution	All business establishments	146,652.2
Waste Generated in Distribution	Incheon, Gunsan, Ansan, Boryeong	1,242.5
Business Travel	All business establishments	1,131.6
Employee Commuting	Incheon, Gunsan, Ansan, Boryeong	1,069.7
Downstream Transportation and Distribution	All business establishments	798.1
Use of Sold Products	All business establishments	6,917,977.8
End-of-Life Treatment of Sold Products	All business establishments	2,598.2
Investments	-	10.6
Total		7,133,549.0

The verification was carried out at the request of the HD Hyundai Infracore Co., Ltd. using:

- ISO14064-1:2018 & ISO 14064-3:2019
- WBCSD/WRI GHG protocol
- 2006 IPCC Guidelines
- Guideline for Reporting and Certification of Emissions in the Greenhouse Gas Emissions Trading Scheme (2023-221)
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For and on behalf of BSI:
Issue: 28/05/2024



Managing Director Korea,
SeongHwan Lim

